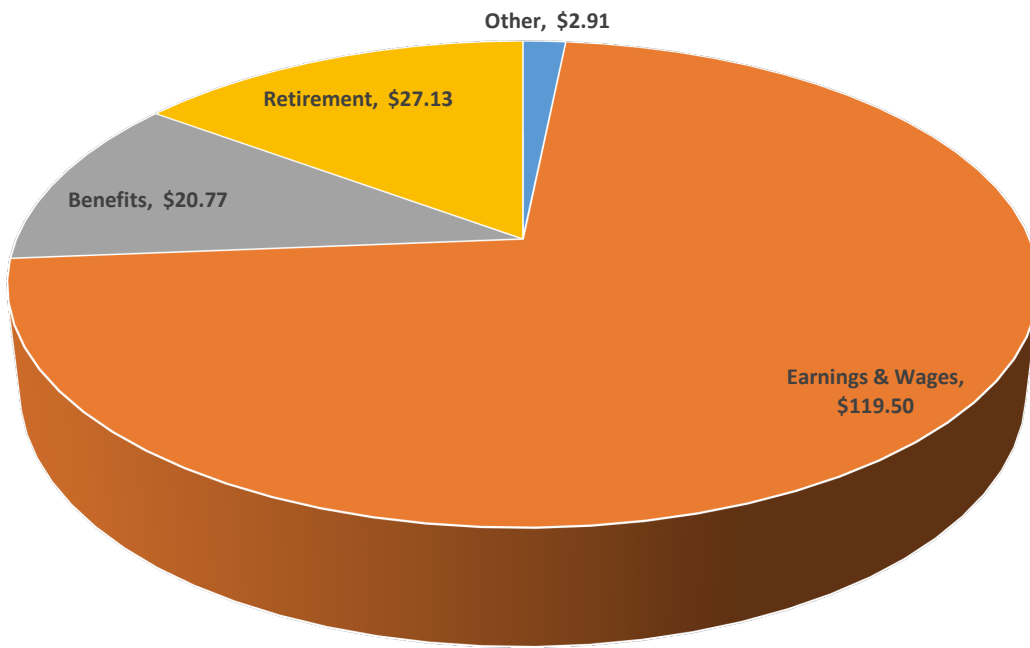


Eastern Michigan University
General Fund Personnel Expenditures
Fiscal Year 22-23 (In Millions)



Employee Benefits Include: Health, Dental, Life, Unemployment, WD, LTD, STD.

Retirement Benefits Include: OASDI, FICA, TIAA, MPERS.