

University Budget Council Minutes – April 7, 2009

Members Present: Colin Blakely (Art/AA), Michael Bretting (COE), Jason Broge (B&F), Polly Buchanan (COT), Howard Bunsis (AAUP), Jim Carroll (P&A), David Clifford (Faculty Council), John Donegan (PP), Mark Higbee (Faculty Council), Brian Kulpa, (DSAEM), Sheilah Larnhart (Advancement), John Lumm (B&F), Mike Malach (Athletics), Susan Moeller (AAUP), Bob Neely (AA), Todd Ohmer (B&F), Mahmud Rahman (Faculty Council), Gaie Rubenfeld (NUR), Chris Shell (R&R), Rebecca Sipe (CAS/English), Phil Smith (Faculty Council), Wade Tournquist (CAS)

Guests: Ron Miller, Executive Director, EMU Foundation

Reminder: All handouts should be sent electronically to Ken Adkins to get posted on the UBC web site. (kadkins5@emich.edu)

- I. Approval of 3-31-09 Minutes.
- II. Enrollment Update – Chris Shell – Data for “First call” for Sp/Su 2009 was shared.
- III. Guests - Ron Miller (Executive Director – EMU Foundation)
 - a. Reviewed history of the foundation and its formation
 - i. Last 12 months has been much more aggressive in fund raising but we are far behind other institutions.
 - b. Funding from EMU is decreasing; fund raising has been good this year so far.
 - i. He shared some figures and was asked how calculations are made.
 - c. The Foundation subsidizes alumni activities and Presidential activities at the house; and some athletic fundraising social events.
 - d. We have smallest staff for fundraising of schools similar to us.
 - i. Regents are now helping with fundraising events.
 - ii. Each college has its own foundation representative (gift officer).
 1. They are being more active in college events.
 - e. Is the third year of the capital campaign which has stretched out too long but the time is not right yet. Are four areas of concentration in the campaign:
 1. Program support
 2. Scholarship support
 3. Areas of Excellence
 4. Capital Improvements
 - ii. \$26m has been raised so far... out of \$50m
 1. Fall 09 may be the official launch
 2. Includes scholarships and physical/capital improvements
 - iii. Science building is another large project; has been fairly successful so far.
 - iv. Pray Harrold is a harder sell (for improved infrastructure).
 - v. Has researcher who can get data on potential donors.
- f. Friend raising is a major activity area.
 - i. Has \$6.3m out of \$7m goal for this year.

- ii. Future... % off endowment is used to operate the foundation.
 - 1. Currently \$44m in the endowment; want \$100m
 - g. Questions were asked about financial statements and how donations are recorded.
 - h. Ron has improved relationships with faculty and alumni.
 - i. Foundation has also improved relations with ORD and HR.
 - i. Ron will send complete EMU Foundation financial reports to UBC.

IV. Bob Neely – Proposal to Include the Library in EMU’s IDC Distribution regularly

- a. Consider 3-5% to Library
 - i. Take 1% from Provost, 1% from College, 3% from General Fund.
 - ii. Would be about \$65,000 which is something... better than now.
 - iii. Assume faculty would be supportive and would want more.
 - iv. Ask Brian what IDC percentages (44% or 44.6% or?) are used now on grants.
 - 1. Bob will check for next meeting.
 - v. Future of earmarks is uncertain for future support of IDC contributions.
 - vi. Our library is really “starving” and yet we want faculty to do more research that requires library support.

V. Chris Shell – Enrollment Reports shared

- a. Fall - 2009
- b. Spring - May be ok

VI. Budget Update FY09 – Jason

- a. Shared reports – We are going to be very close to budget, only +/- a fraction for FY09.
- b. Overall expenditures should be at 75% now
 - i. Debt service is still a concern.

VII. Budget for FY10 – John

- a. “Business as usual” presentation for state funding & enrollment
 - i. Thus, to cover expenses, need tuition increase
- b. Assumption of 510,000 SCH is from Mark Byrd’s analysis. The plan is to initiate another credit hour challenge yet to be decided... 513,000 or 514,000 or 515,000.
- c. Was conversation on number of faculty retiring (15? 20?) and number hired and the difference in money saved.
- d. April 29th meeting with BOR where UBC can present proposals
 - i. **Thus we have 3 meetings to have our recommendations organized to have a balanced budget next year... that John can present to the Board.**
 - 1. **If tuition is raised, need to explain exactly what it will be used for during the year.**