

# **BOARD OF REGENTS**

## **EASTERN MICHIGAN UNIVERSITY**

**SECTION: 12**

**DATE:**  
October 19, 2010

### **RECOMMENDATION**

#### **FINANCE AND AUDIT COMMITTEE**

#### **ACTION REQUESTED**

It is recommended that the Board of Regents receive and place on file the minutes from the September 21, 2010 Finance and Audit Committee meeting, the Working Agenda for the October 19, 2010 meeting and the Informational Reports and Financial Updates.

#### **STAFF SUMMARY**

##### September 21, 2010 Meeting

Regular agenda items discussed at the September 21, 2010 Finance and Audit Committee were Staff Separations/Retirements and Staff Appointments for period June 1 - August 31, 2010, as well as the Informational Reports and Financial Updates as of July 31, 2010. The Committee also reviewed a recommendation to the Board regarding the audited Fiscal Year 2009-10 financial statements including a presentation from Plante & Moran, the University's External Auditor.

##### October 19, 2010 Meeting Agenda

Regular agenda items include Staff Appointments and Staff Separations/Retirements for period September 1 – September 30, 2010, as well as the Informational Reports and Financial Updates as of August 31, 2010. The Committee also will review recommendation to the Board for:

- Fiscal Year 2011-2012 General Fund Scholarships, Awards and Grants Request
- Fiscal Year 2011-2012 State Capital Outlay Request
- Fiscal Year 2011-2012 State Appropriation Request
- Washington Street Parking Lease Agreement
- Washtenaw/Oakwood Intersection Improvement Grant and Right-of-Way

##### Informational Presentations

Enrollment Review Fall 2010 (Bernice Lindke)

Advancement (Linda McGill)

- Annual Fund
- Planned Giving

#### **FISCAL IMPLICATIONS**

None

#### **ADMINISTRATIVE RECOMMENDATION**

The proposed Board action has been reviewed and is recommended for Board approval.

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**University Executive Officer**

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**Date**

**Eastern Michigan University  
Finance and Audit Committee  
Meeting Minutes  
September 21, 2010**

The meeting was called to order at 2:45 PM by Regent Stapleton.

**REGULAR AGENDA**

**Section 17      Recommendation      Monthly Reports – Finance and Audit Committee, Informational Reports and Informational Presentations**

A motion was made and seconded to accept the minutes from the previous Board of Regents meeting on June 15, 2010.

**Grants and Contracts**

For the FY10, grant and contract awards totaled \$16.0M (\$13.7M excluding the \$2.3M federal stimulus ARRA award). The \$13.7M in awards is a record level for Eastern and represents a \$600K (4.9%) increase over last year's record level. Based on the dollar value, 81% of the YTD awards were federal with 19% from state/local sources, foundations, and business/industry. Proposals submitted totaled \$75.4M in FY10, up \$7.2M (10.5%) year-to-year.

For July, Grant and Contract awards totaled \$1.0M compared with \$2.2M in July 2009 and \$1.0M in July 2008. In July, federal awards were 95% of the total. Proposals submitted in July were \$7.5M compared with \$11.6M in July 2009.

**Information Technology – Strategic Initiatives Progress Report**

Implementation of the major Banner 8.0 software upgrade was completed successfully in July (technical implementation conducted July 15-19). An upgrade to the Luminis (my.emich) enterprise portal was also completed.

Planning for the University's FY11 computer refresh program began in April. Departments commenced ordering systems in early August with deployment targeted to begin this month. It is expected that approximately 530 computers for full-time faculty and staff will be refreshed in FY11 with the replaced computers utilized as replacements for 5-7 year-old computers on campus.

Technology Infrastructure projects include Residential Wireless - First Year Center to be completed this month; Network switches proceeding (Halle, Boone, and Porter complete); VOIP, which will be incorporated in Science Complex, Pray-Harold, and Fletcher; and a campus-wide VOIP rollout under study.

Chief Information Officer Powell briefly addressed the Board regarding the security breach on September 3<sup>rd</sup>. He stated that within one week he should have a full analysis and written report of the situation. Regent Parker stated the announcement, information and precautionary statements communicated to the campus community were very helpful. Parker suggested that as part of the audit process, testing to access our network should be conducted.

**Financial updates as of June 30, 2010**

To recap FY10 data: Student Credit Hour Growth of 4.3% (first increase in six years). General Fund operating surplus of \$1.3M (\$3.8M before one-time ABBP funding) and an All Funds operating surplus of \$5.7M (offset by \$7.1M non-cash accounting charge).

As of June 30, 2010, Net Assets of \$231.1M (Assets \$566.7M less Liabilities \$335.6) and for same period, Unrestricted Net Assets of \$56.1M were down \$9.5M from June 2009 reflecting planned investment of reserves in capital (accumulated tuition earmark). Our balance sheet is stable, but financial leverage (debt/reserves) high vs. benchmarks.

**FY11 YTD through July**

Eastern's Cash and Investments balance on July 31 was \$115.0M, including \$70.2M of normal operating and working capital (equivalent to 78 days cash on hand) and \$44.8M remaining in bond proceeds from the \$100M borrowed last June for the Science Complex and other capital projects. These bond proceeds are accounted for, and managed separately from the University's operating and working capital cash and investments. The University's operating cash and investment balances on July 31 reflect normal seasonality and are consistent with budget.

**Operating and Working Capital Investment Portfolio**

For FY10, the University's investment portfolio earned 4.0%. At July 31, Eastern's \$70M investment portfolio consisted of \$43M in the Long-Term Pool, \$15M in the Intermediate-Term pool, and \$12M in the Short-Term Pool. The asset allocations remain consistent with those prescribed in the Investment Policy. At July 31, the Long Term pool mix includes 29.2% in equities (24.7% domestic and 4.5% International), also consistent with the approved Investment Policy.

### **Student Accounts Receivable**

At June 30, student accounts receivables were \$6.9M, down significantly (\$4.1M) compared with June 30, 2009. The months of July and August are not reliable indicators of accounts receivable trends - September month end will provide the next opportunity for solid year-to-year comparisons.

### **General Fund Expenditures**

In July, GF expenditures were \$10.4M or 3.7% of the full-year budget of \$280.9M.

### **Auxiliary Activity Fund Expenditures**

Expenditures for July were \$1.3M (3.4% of their full year budget).

### **Fall Enrollment**

Vice President Lindke provided an update on enrollment and housing for Fall – enrollment was up 4.26% in Fall 2009 and, for Fall 2010, we show an increase of 2.8%.

As part of a test pilot program, we have Washtenaw Community College students living on our campus with intent to transfer to Eastern upon completion at WCC. Additionally, we offer housing to our Early College Alliance students who are over the age of 18. Another positive outcome is students in the apartments are signing up for meal plans. Regent Incarnati asked if we have information on the other public universities and requested a detailed report when all Fall data is available.

Chair Stapleton requested a student demographics report of comparable sized institutions for next board meeting. Regent Wilbanks expressed concern about the University's strategy and budget to expand our recruitment efforts to a broader group so we can reverse the trend of declining FTIACs.

CFO Lumm commented that Summer Student Credit Hours were up 5.8% and with the 2.7% increase in the Fall, credit hours fiscal year-to-date were up 2.9%. The budget was based on 3.4% credit hour growth and the shortfall to budget amounts to about \$1M to \$1.5M which is reasonable within a \$280.9M full-year budget.

### **Section 18: Recommendation Staff Appointments**

It is recommended that the Board of Regents approve 26 staff appointments for the reporting period of June 1 through August 31, 2010.

### **Section 19: Recommendation Staff Separations/Retirements**

It is recommended that the Board of Regents approve 27 separations and retirements for the reporting period June 1 through August 31, 2010.

### **Section 20: Recommendation Consolidated Financial Statements and Supplementary Information as of June 30, 2010**

It is recommended that the Board of Regents approve and place on file the University's audited fiscal year 2010 Financial Statements and Auditor's Report.

### **Plante & Moran Presentation**

Two representatives from Plante & Moran, Vicki Vandenberg, the University's new Engagement Partner and the Higher Education Lead at PM, and Jenny Kujawski, our Engagement Manager gave a presentation on the June 30, 2010 Audit Report. Regent Incarnati requested that we show ratios of universities that are more comparable to our institution rather than an average of all MACs and is interested in going into a deeper dive of financial ratio trends.

Meeting was adjourned at 3:35 PM.

Respectfully Submitted,

Tammy Morle

**BOARD OF REGENTS**  
**EASTERN MICHIGAN UNIVERSITY**  
201 WELCH HALL  
(734) 487-2410

Tuesday, October 19, 2010  
2:45 PM

**FINANCE AND AUDIT COMMITTEE**

**REGULAR AGENDA**

- |             |                |                                                                                                                                                                                                                                                                                                                                 |
|-------------|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Section 12: | Recommendation | Informational Reports and Financial Updates <ul style="list-style-type: none"><li>▪ Minutes from September 21, 2010</li><li>▪ October 19 Finance and Audit Committee Agenda</li><li>▪ Executive Summary</li><li>▪ Grants and Contracts</li><li>▪ IT Strategic Initiatives Progress Report</li><li>▪ Financial Reports</li></ul> |
| Section 13: | Recommendation | Staff Appointments Report                                                                                                                                                                                                                                                                                                       |
| Section 14: | Recommendation | Staff Separations/Retirements Report                                                                                                                                                                                                                                                                                            |
| Section 15: | Recommendation | Fiscal Year 2011-2012 General Fund Scholarships, Awards and Grants Request                                                                                                                                                                                                                                                      |
| Section 16  | Recommendation | Fiscal Year 2011-2012 Capital Outlay Budget Request                                                                                                                                                                                                                                                                             |
| Section 17  | Recommendation | Fiscal Year 2011-2012 Appropriation Request                                                                                                                                                                                                                                                                                     |
| Section 18  | Recommendation | Washington Street Parking Agreement                                                                                                                                                                                                                                                                                             |
| Section 19  | Recommendation | Washington/Oakwood Intersection Improvement Grant and Right-of-Way                                                                                                                                                                                                                                                              |

**INFORMATIONAL PRESENTATIONS**

- |                              |                                                                                                     |
|------------------------------|-----------------------------------------------------------------------------------------------------|
| Student Enrollment Fall 2010 | Bernice Lindke                                                                                      |
| Advancement                  | Linda McGill <ul style="list-style-type: none"><li>▪ Annual Fund</li><li>▪ Planned Giving</li></ul> |

Eastern Michigan University  
Board of Regents – October 19, 2010 Finance and Audit Committee  
Informational Reports and Financial Update  
(Executive Summary)

<b>Grants and Contracts (through September 30)</b>
----------------------------------------------------

- In the months of August and September, \$3.2M in grant and contract awards were received.
- For the fiscal year-to-date through September, grant and contract awards totaled \$4.2M, essentially equal to the same period a year ago.
- Virtually all of the YTD awards (96%, based on dollar value) are federal. Although YTD awards from all the non-federal sources are low, one encouraging note is that Business and Industry awards – at \$95K are up from the first three months in both FY09 and FY10.
- Proposals submitted YTD through September totaled \$9.0M compared with \$32.1M last year. The number of proposals submitted this year, however, is up slightly vs. last year (40 vs. 39).

<b>Information Technology – Strategic Initiatives Progress Report</b>
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- Investigation into the September 3<sup>rd</sup> server security breach continues, with participation from IT, DPS, Legal Counsel, Risk Management, Communications and an external computer forensic firm. As suggested by the Board, once the investigation is completed, follow-up on the recommended corrective actions will be conducted by the University's Internal Auditor (Grant Thornton).
- On September 24<sup>th</sup>, the Data Center in Pray-Harrold powered off for six hours for planned repairs of building wiring. All critical and emergency systems remained functional.
- The University's FY11 computer refresh program continues on track. Ordering continues through the end of November and it is expected that approximately 530 computers for full-time faculty and staff will be refreshed in FY11. The replaced computers will be utilized as replacements for 5-7 year-old computers on campus.
- Technology Infrastructure projects:
  - Residential wireless - First Year Center online and fully functional
  - Network switches – Halle, Boone, Porter completed with further installations planned in October
  - VOIP – technology incorporated in Science Complex, Pray-Harrold, and Fletcher projects. Equipment for the new system (servers and handsets) have been ordered. Campus-wide rollout of VOIP will be discussed with the Board as part of the rolling, three year capital planning process.
- IT strategic planning will begin in November with participation from IT Leadership and the IT Steering Committee

<b>Financial Update</b>
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Balance Sheet (at August 31, 2010)

- Eastern's cash and investments balance on August 31 was \$108.8M, including \$64.2M of normal operating and working capital (equivalent to 72 days cash on hand) and \$44.6M remaining in bond proceeds from the \$100M borrowed last June for the Science Complex and other capital projects. (The bond proceeds are accounted for and managed separately from the University's operating and working capital cash and investments.) The University's operating cash and investment balances on August 30 are consistent with budget and reflect Eastern's normal seasonality (cash and investment balances are at their low point for the year at the end of August) .
- For the first two months of the fiscal year, the University's operating and working capital investment portfolio earned 1.9%. At August 31, Eastern's \$64M investment portfolio consisted of \$43M in the Long Term Pool, \$15M in the Intermediate Term pool, and \$6M in the Short Term Pool. The asset allocations remain consistent with those prescribed in the Investment Policy. At August 31, the Long Term pool mix includes 27.9% in equities (23.5% domestic, 4.4% International) – also consistent with the ranges outlined in the approved Investment Policy.
- As noted at the September Board meeting, student accounts receivable balances in the months of July and August are not reliable indicators of accounts receivable trends. September month end will provide the next opportunity for a solid year-to-year comparison.
- At August 31, total net assets and unrestricted net assets were \$269.9M and \$110.6M, respectively, both consistent with budget.

Income Statement (YTD through August)

- For the first two months of the fiscal year through August, General Fund expenditures totaled \$37.7M or 13.4% of the full year budget of \$280.9M.
- YTD Auxiliary Fund expenditures through August were \$4.1M (10.6% of the full year budget).

October 19, 2010

**GRANTS AND CONTRACTS  
FY 2011 PROGRESS REPORT  
October 19, 2010**

**TABLE I: PROPOSALS**

	FY2011 Activity through 9/30		FY2010 Activity through 9/30		FY2009 Activity through 9/30		FY2011 vs. FY2010 Actual to Date Var.	
	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date
<b>Proposals by Activity:</b>								
Research & Development	23	\$5,252,877	20	\$29,807,525	31	\$15,821,676	3	(\$24,554,648)
Service	10	\$1,827,846	8	\$847,305	21	\$1,949,114	2	\$980,541
Corporate/Community Training	3	\$419,596	7	\$836,475	8	\$761,454	(4)	(\$416,879)
Instructional Support & Other	4	\$1,474,226	4	\$656,148	7	\$385,131	0	\$818,078
<b>Total Proposals</b>	<b>40</b>	<b>\$8,974,545</b>	<b>39</b>	<b>\$32,147,453</b>	<b>67</b>	<b>\$18,917,375</b>	<b>1</b>	<b>(\$23,172,908)</b>
<b>Proposals by Funding Source:</b>								
Federal	27	\$7,719,241	23	\$30,874,659	27	\$16,598,234	4	(\$23,155,418)
State	2	\$96,357	6	\$556,620	15	\$855,778	(4)	(\$460,263)
Foundations	3	\$155,533	2	\$16,593	3	\$949,790	1	\$138,940
Business & Industry	4	\$54,914	4	\$43,433	6	\$119,511	0	\$11,481
Local Govt. & Other Non-Profits	4	\$948,500	4	\$656,148	16	\$394,062	0	\$292,352
<b>Total Proposals</b>	<b>40</b>	<b>\$8,974,545</b>	<b>39</b>	<b>\$32,147,453</b>	<b>67</b>	<b>\$18,917,375</b>	<b>1</b>	<b>(\$23,172,908)</b>

**TABLE II: AWARDS**

<b>Awards by Activity:</b>								
Research & Development	15	\$2,252,553	9	\$1,481,652	12	\$2,671,646	6	\$770,901
Service	14	\$1,371,354	10	\$2,329,841	17	\$1,177,785	4	(\$958,487)
Corporate/Community Training	2	\$332,557	1	\$279,855	1	\$265,538	1	\$52,702
Instructional Support & Other	4	\$240,318	3	\$66,157	7	\$1,043,177	1	\$174,161
<b>Total Awards</b>	<b>35</b>	<b>\$4,196,782</b>	<b>23</b>	<b>\$4,157,505</b>	<b>37</b>	<b>\$5,158,146</b>	<b>12</b>	<b>\$39,277</b>
<b>Awards by Funding Source:</b>								
Federal	23	\$4,032,377	14	\$3,918,466	16	\$4,795,499	9	\$113,911
State	1	\$9,318	2	\$8,916	3	\$11,031	(1)	\$402
Foundations*	2	\$30,000	0	\$0	3	\$104,850	2	\$30,000
Business & Industry	5	\$95,087	1	\$5,520	5	\$64,442	4	\$89,567
Local Govt. & Other Non-Profits*	4	\$30,000	6	\$224,603	10	\$182,324	(2)	(\$194,603)
<b>Total Awards</b>	<b>35</b>	<b>\$4,196,782</b>	<b>23</b>	<b>\$4,157,505</b>	<b>37</b>	<b>\$5,158,146</b>	<b>12</b>	<b>\$39,277</b>

**\*Grants reported jointly with the EMU Foundation:**

Pricewaterhousecoopers Charitable Foundation	\$10,000
DTE Energy Foundation	\$20,000

**EASTERN MICHIGAN UNIVERSITY**  
**Summary of Grants and Contracts Received: August 1, 2010 - September 30, 2010**  
**Report to the Board of Regents: October 19, 2010**

Project Title	Funding Agency	Project Director	EMU Unit	3rd Party In-Kind	EMU In-Kind	EMU Cash	Sponsor	Total
DHB: Collaborative Research: LL-Map. Language and Location: A Map Annotation Project	National Science Foundation	Aristar-Dry	ILIT	\$0	\$0		\$34,789	\$34,789
Connecting Students to the Community: EMU GEAR-UP Partnership to Promote College Readiness and Success, Year 5 of 6	U.S. Department of Education	Oiwell	Hist & Phil	\$374,005	\$195,682	\$8,030	\$572,263	\$1,149,980
A Netting and Acoustic Survey for Bats at the Proposed Flower Creek Wind Resource Area, in Muskegon and Oceana Counties, Michigan	Western EcoSystems Technology, Inc. (WEST)	Kurta	Biology				\$16,394	\$16,394
EMU Takes Electrical Safety Instruction to Local Safety Educational Programs-2010	DTE Energy Foundation	Kivi	Comm & The Arts		\$3,579		\$20,000	\$23,579
Grassland Ecosystems and Societal Adaptations under Changing Grazing Intensity and Climate on the Mongolian Plateau, Period 2	University of Michigan	Xie	IGRE		\$14,000		\$174,830	\$188,830
The Impact of Online Professional Development (IOPD), Year 4, Amendment 3, 2010-2011	University of Michigan	Kubitskey	Phys & Astron				\$24,511	\$24,511
Novel Targets in Thrombosis and Atherosclerosis 2010-2011	University of Michigan	Emal	Chemistry				\$63,989	\$63,989
Server Hosting and RAPIDS Maintenance/Upgrade (CAROL, Amendment 2)	Great Lakes Commission	Xie	IGRE				\$50,000	\$50,000
Adherence to IDDM in Urban Youth-Continuation	Wayne State University	Janisse	Psych				\$30,092	\$30,092
Upward Bound - PROGRAM INCOME - 2009-2010	Michigan Department of Education	Gonzales	Upward Bound Prog				\$9,318	\$9,318
NIH: An individually Tailored Mammography Screening Intervention for Chinese American; "ARRA -American Recovery and Reinvestment Act"-Continuation	National Institutes of Health	Wu	School of Nursing		\$12,142		\$132,194	\$144,336
The Great Lakes Climate Change Science and Education Systemic Network (GLCCSESN), 2010-2011 (year 1)	National Science Foundation	Rutherford	Geography & Geology				\$507,337	\$507,337
Ideas for a book Series for NCTE, Continuation for 2011	National Council for Teachers of English	Fleischer	English Lang & Lit		\$8,402		\$24,000	\$32,402



Project Title	Funding Agency	Project Director	EMU Unit	3rd Party In-Kind	EMU In-Kind	EMU Cash	Sponsor	Total
DHB: Collaborative Research: LL-Map. Language and Location: A Map Annotation Project	National Science Foundation	Aristar-Dry	ILIT	\$0	\$0		\$34,789	\$34,789
The B Side Workforce Investment Act- Continuation	Washtenaw County Children's Services Department	Alexander	Academic Service-Learn		\$16,124	\$600	\$55,155	\$71,879
Coupled Remote Sensing and Biological... - Hyperspectral Remote Sensing and Science-Based Management of Invasive Species in the Detroit River International Wildlife Refuge	National Oceanic and Atmospheric Administration	Francoeur	Biology			\$16,000	\$487,500	\$503,500
NSF:Interop:LEGO Year 3:	National Science Foundation	Aristar-Dry	ILIT				\$217,224	\$217,224
McNair Postbaccalaureate Achievement Program-Year Three Continuation Funding	U.S. Department of Education	Neff	English Lang & Lit		\$118,754	\$16,783	\$220,000	\$355,537
Life Cycle Assessment for Volatile Organic Compounds in Paints and Coatings Consultation	The National Center Manufacturing Sciences	Mannari	School of Eng Tech				\$35,000	\$35,000
Building a Surface Science Laboratory in the Mark Jefferson Complex to Serve the Automobile Industry in Southeastern Michigan	U.S. Department of Energy	Shen	Phys & Astron				\$486,000	\$486,000
NUMBER OF AWARDS: 19			TOTAL:	\$374,005	\$368,683	\$41,413	\$3,160,596	\$3,944,697

**Division of Information Technology**  
**STRATEGIC INITIATIVES PROGRESS REPORT**

**September 2010**  
(For October Board of Regents Meeting)

**Network Security**

- Investigation into the September 3<sup>rd</sup> server security breach continues, with participation from IT, DPS, Legal Counsel, Risk Management, Communications, and an external computer forensic firm.

**Computer Refresh**

- We anticipate refreshing approximately 530 computers for full-time faculty/staff in this round. The computers these replace will then be "trickled-down" to refresh 5-7 year old computers being used by part-time instructors, GAs, and student employees.
- Departments began ordering systems in early August. Deployment of new systems began in September. Orders will be accepted through the end of November.

**Data Center Operations**

- Data Center in Pray-Harrold powered off for 6 hours on Friday, September 24 for repair of building wiring (as part of building-wide renovation project). All critical and emergency systems remained functional (powered by a portable emergency generator).

**Technology Infrastructure**

Wireless:

- The new residential wireless in the First-Year Experience residence halls is now online and full-functional. All on-campus wireless capabilities listed at:  
<http://it.emich.edu/wireless/>

Voice over Internet (VoIP)

- Technical design for central VoIP system completed for current construction projects (Mark-Jefferson, Pray-Harrold, and Fletcher). Equipment for the new system (servers and handsets) has been ordered.

Network Switches

- Installation of new switch equipment to resume in October.

**Strategic Planning**

- IT strategic planning to begin in November with participation from IT Steering Committee and IT Leadership.

**Eastern Michigan University**

**CASH AND INVESTMENTS**

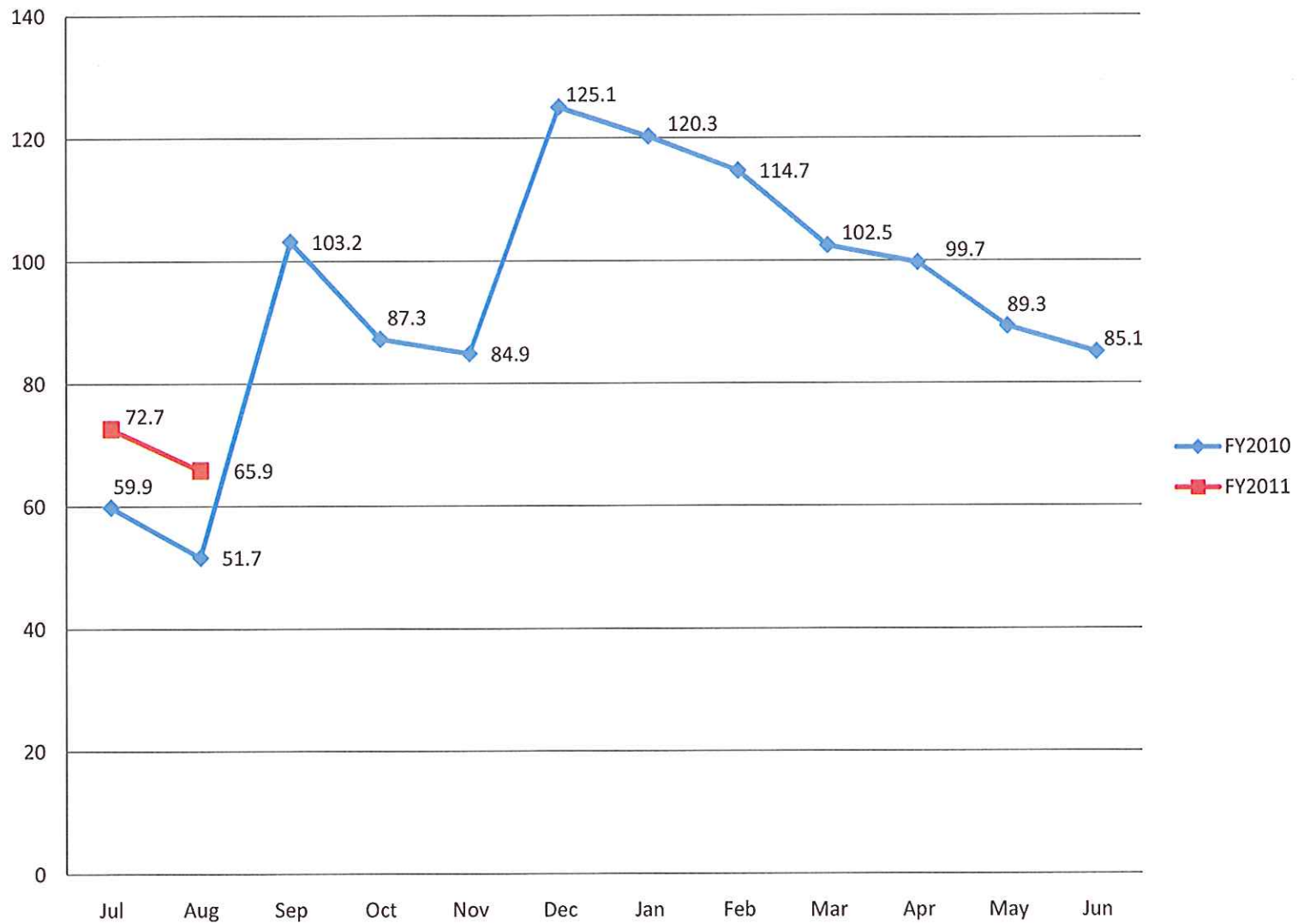
**August 30, 2010**

<b>Operating Cash and Investments</b>	<b>Account Balance</b>	
	<b>Dollars</b>	<b>Pct. Total</b>
<b><u>Cash</u></b>		
Eagle Crest Citizen's Account	\$45,574.23	
Comerica Checking Accounts	0.00	
Chase Commerical Checking Accounts	4,944,318.03	
Total Cash	<u>\$4,989,892.26</u>	
<b><u>Short-term Investments</u></b>		
Bank of Ann Arbor Trust Account	\$666,954.25	1.1%
Northern Institutional Government Select Money Market Fund	0.00	0.0%
Dreyfus Institutional Preferred Money Market Fund	1,009,084.88	1.7%
Vanguard Prime Money Market Fund	1,016,108.39	1.7%
Total Short-term investments	<u>\$2,692,147.52</u>	4.4%
<b><u>Intermediate Investments</u></b>		
WESTERN Asset Intermediate	\$7,914,120.61	13.0%
PIMCO Low Duration Institutional	7,749,716.23	12.7%
Total Intermediate investments	<u>\$15,663,836.84</u>	25.7%
<b><u>Long-term Investments</u></b>		
U.S. Treasury Strips	\$67,596.00	0.1%
Vanguard Small Cap Index	2,024,433.77	3.3%
Vanguard Developed Markets	1,863,878.72	3.1%
JPMorgan Core Bond Fund Select	5,410,546.62	8.9%
Vanguard Institutional Index	7,977,457.01	13.1%
PIMCO Total Return Bond Fund	25,170,486.57	41.4%
Total Long-term investments	<u>\$42,514,398.69</u>	69.8%
<b>Total Investments</b>	<b>\$60,870,383.05</b>	<b>100.0%</b>
<b><u>Total Operating Cash And Investments</u></b>	<b>\$65,860,275.31</b>	
<b><u>Less: Outstanding Check and Reconciliation Items</u></b>	<b>\$(1,691,524.00)</b>	
<b><u>Total Net Operating Cash and Investments</u></b>	<b>\$64,168,751.31</b>	
<b><u>Bond Proceeds Investments</u></b>		
<b><u>Fixed Income</u></b>		
Accrued Interest	\$260,432.96	
Comerica 2009 Bond Proceeds Account	1,908,072.02	
Corporate Bonds	5,726,824.94	
CD's	7,306,912.25	
Other Fixed Income Securities	0.00	
US Treasury/Agency Securities	24,740,606.91	
CD Placements	4,737,000.00	
<b>Total Bond Proceeds Investments</b>	<b>\$44,679,849.08</b>	
<b>Total Net Operating Cash, Investments and Bond Proceeds</b>	<b><u>\$108,848,600.39</u></b>	

Eastern Michigan University  
**LONG-TERM INVESTMENTS**  
August 30, 2010

Portfolio Composition	Account Balance		Target
	Dollars	Pct. Total	
<b><u>Domestic Equities</u></b>			
Vanguard Small Cap Index	\$2,024,433.77	4.8%	5%
Vanguard Institutional Index	7,977,457.01	18.8%	20%
Total Domestic Equities	\$10,001,890.78	23.5%	25%
<b><u>International Equities</u></b>			
Vanguard Developed Markets	\$1,863,878.72	4.4%	5%
Total International Equities	\$1,863,878.72	4.4%	5%
<b><u>Fixed Income</u></b>			
U.S. Treasury Strips	\$67,596.00	0.2%	
JPMorgan Core Bond Fund Select	5,410,546.62	12.7%	
PIMCO Total Return Bond Fund	25,170,486.57	59.2%	
Total Fixed Income	\$30,648,629.19	72.1%	70%
<b><u>Cash Equivalent/Other</u></b>			
Total Cash Equivalent	\$0.00	0.0%	0%
Total Long-Term Investments	\$42,514,398.69	100.0%	100%

### Eastern Michigan University Month-End Cash and Investment Balance excluding Bond Proceeds (in Millions)



DRAFT

**EASTERN MICHIGAN UNIVERSITY**  
**SCHEDULE OF NET ASSETS**  
As of August 31, 2010

DRAFT

	General Fund	Designated Fund	Auxiliary Activities Fund	Expendable Restricted Fund	Student Loan Fund	Plant Fund	Agency Fund	Consolidated Total
<b>ASSETS</b>								
<b>Current Assets:</b>								
Cash and short-term investments	\$ 68,615,928	\$ 6,352,874	\$ 11,068,048	\$ (56,239,531)	\$ (885,720)	\$ (2,545,359)	\$ 556,341	\$ 26,922,581
Student Accounts receivable, net of allowance \$2,123,906	16,191,216	0	0	0	0	0	0	16,191,216
Other Accounts receivable, net	2,790,355	446,069	2,588,696	60,563,573	520,771	27,090	0	66,936,554
Appropriation receivable	0	0	0	0	0	0	0	0
Inventories	72,315	0	273,285	0	0	0	0	345,600
Deposits and prepaid expenses	1,036,515	499	604,733	0	0	645,775	0	2,287,522
Accrued interest receivable	144,601	3,799	0	0	382	14,247	0	163,029
<b>Total current assets</b>	<b>88,850,930</b>	<b>6,803,241</b>	<b>14,534,762</b>	<b>4,324,042</b>	<b>(364,567)</b>	<b>(1,858,247)</b>	<b>556,341</b>	<b>112,846,502</b>
<b>Noncurrent Assets:</b>								
Student Loans receivable, net	0	0	0	0	12,725,067	0	0	12,725,067
Long-term investments	0	0	0	59,555	0	81,866,464	0	81,926,019
Capital Assets, net	0	0	0	0	0	378,168,042	0	378,168,042
Unamortized Bond Expenses, net	-	-	-	-	-	2,347,482	-	2,347,482
<b>Total noncurrent assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,555</b>	<b>12,725,067</b>	<b>462,381,988</b>	<b>0</b>	<b>475,166,610</b>
<b>Total assets</b>	<b>\$ 88,850,930</b>	<b>\$ 6,803,241</b>	<b>\$ 14,534,762</b>	<b>\$ 4,383,597</b>	<b>\$ 12,360,500</b>	<b>\$ 460,523,741</b>	<b>\$ 556,341</b>	<b>\$ 588,013,112</b>
<b>LIABILITIES</b>								
<b>Current Liabilities:</b>								
Current portion of long-term debt	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,610,000	\$ 0	\$ 3,610,000
Accounts payable and accrued liabilities	2,913,001	10,358	3,257,274	42,774	0	2,780,010	0	9,003,417
Accrued payroll	0	0	0	0	0	0	0	0
Payroll taxes and accrued fringe benefits	2,567,939	0	553,642	0	0	0	0	3,121,581
Unearned fees and deposits (6,555)	(6,555)	49,489	11,166,064	522,947	0	940,447	556,341	13,228,733
Insurance and other claims payable	1,662,384	-	952,175	-	-	-	-	2,614,559
<b>Total current liabilities</b>	<b>7,136,769</b>	<b>59,847</b>	<b>15,929,155</b>	<b>565,721</b>	<b>0</b>	<b>7,330,467</b>	<b>556,341</b>	<b>31,678,290</b>
<b>Noncurrent Liabilities:</b>								
Accrued Compensated Absences	4,398,145	0	365,139	0	0	0	0	4,763,284
Long-term debt	0	0	0	0	0	237,350,000	0	237,350,000
Fair value of derivative Instruments	0	0	0	0	0	33,618,301	0	33,618,301
Federal Portion of Perkins Program	0	0	0	0	10,796,242	0	0	10,796,242
<b>Total noncurrent liabilities</b>	<b>4,398,145</b>	<b>-</b>	<b>365,139</b>	<b>-</b>	<b>10,796,242</b>	<b>270,968,301</b>	<b>-</b>	<b>286,527,827</b>
<b>Total liabilities</b>	<b>11,534,914</b>	<b>59,847</b>	<b>16,294,294</b>	<b>565,721</b>	<b>10,796,242</b>	<b>278,298,768</b>	<b>556,341</b>	<b>318,106,117</b>
<b>NET ASSETS:</b>								
Invested in capital assets, net of related debt	\$ 0	0	0	0	0	153,914,040	0	153,914,040
Restricted, expendable				3,817,876	1,564,258	0		5,382,134
Unrestricted								
Designated	0	6,743,394	(1,759,532)			28,310,945	0	33,294,807
Undesignated	77,316,016			0	0	0	0	77,316,016
<b>Total net assets</b>	<b>\$ 77,316,016</b>	<b>\$ 6,743,394</b>	<b>\$ (1,759,532)</b>	<b>\$ 3,817,876</b>	<b>\$ 1,564,258</b>	<b>\$ 182,224,985</b>	<b>\$ 0</b>	<b>\$ 269,906,997</b>
<b>Total Liabilities and net assets</b>	<b>\$ 88,850,930</b>	<b>\$ 6,803,241</b>	<b>\$ 14,534,762</b>	<b>\$ 4,383,597</b>	<b>\$ 12,360,500</b>	<b>\$ 460,523,743</b>	<b>\$ 556,341</b>	<b>\$ 588,013,114</b>

**EASTERN MICHIGAN  
UNIVERSITY BUDGET STATUS REPORT FY 2010**  
As of August 31, 2010

	Budget			Actual			Variance			Percentage Of Budget To Date		
	FY 2010-11 General Fund Budget	FY 2010-11 Auxiliary Budget	FY 2010-11 Total Budget	FY 2010-11 General Fund 08/31/10	FY 2010-11 Auxiliary 08/31/10	FY 2010-11 Total 08/31/10	FY 2010-11 General Fund 08/31/10	FY 2010-11 Auxiliary 08/31/10	FY 2010-11 Total 08/31/10	FY 2010-11 General Fund 08/31/10	FY 2010-11 Auxiliary 08/31/10	FY 2010-11 Total 08/31/10
<b>Operating Revenues</b>												
Student Tuition and Fees	\$ 198,215,534		\$ 198,215,534	\$ 93,836,065		\$ 93,836,065	\$ (104,370,469)		\$ (104,370,469)	47.34%		47.34%
Departmental Activities	1,384,000		1,384,000	1,377,199		1,377,199	(6,801)		(6,801)	99.51%		99.51%
Auxiliary		38,537,873	38,537,873		1,572,080	1,572,080		(36,965,793)	(36,965,793)		4.08%	4.08%
Grants and contracts	585,000		585,000	148,963		148,963	(436,037)		(436,037)	25.46%		25.46%
Indirect Cost Recovery	2,463,442		2,463,442	63,884		63,884	(2,399,558)		(2,399,558)	2.59%		2.59%
Other												
<b>Total Approved Funding</b>	<b>202,647,976</b>	<b>38,537,873</b>	<b>241,185,849</b>	<b>95,426,111</b>	<b>1,572,080</b>	<b>96,998,191</b>	<b>(107,221,865)</b>	<b>(36,965,793)</b>	<b>(144,187,658)</b>	<b>47.09%</b>	<b>4.08%</b>	<b>40.22%</b>
<b>Operating Expenditures</b>												
Instruction	108,108,531		108,108,531	6,845,594		6,845,594	(101,262,937)		(101,262,937)	6.33%		6.33%
Research	1,462,975		1,462,975	1,863,936		1,863,936	400,961		400,961	127.41%		127.41%
Public service	3,901,267		3,901,267	516,342		516,342	(3,384,925)		(3,384,925)	13.24%		13.24%
Academic support	29,205,333		29,205,333	2,703,809		2,703,809	(26,501,524)		(26,501,524)	9.26%		9.26%
Student services	25,685,439		25,685,439	3,541,239		3,541,239	(22,144,200)		(22,144,200)	13.79%		13.79%
Institutional support	43,607,936		43,607,936	6,850,313		6,850,313	(36,757,623)		(36,757,623)	15.71%		15.71%
Scholarships and fellowships	26,206,441		26,206,441	11,244,073		11,244,073	(14,962,368)		(14,962,368)	42.91%		42.91%
Operation and maintenance	25,216,536		25,216,536	3,292,505		3,292,505	(21,924,031)		(21,924,031)	13.06%		13.06%
Auxiliary		32,863,822	32,863,822		3,105,555	3,105,555		(29,758,267)	(29,758,267)		9.45%	9.45%
Other(Capital Additions, net)	2,422,663		2,422,663				(2,422,663)		(2,422,663)			
<b>Total Operating Expense</b>	<b>265,817,121</b>	<b>32,863,822</b>	<b>298,680,943</b>	<b>36,857,811</b>	<b>3,105,555</b>	<b>39,963,366</b>	<b>(228,959,310)</b>	<b>(29,758,267)</b>	<b>(258,717,577)</b>	<b>13.87%</b>	<b>9.45%</b>	<b>13.38%</b>
<b>Operating Income/Loss</b>	<b>(63,169,145)</b>	<b>5,674,051</b>	<b>(57,495,094)</b>	<b>58,568,300</b>	<b>(1,533,475)</b>	<b>57,034,825</b>	<b>121,737,445</b>	<b>(7,207,526)</b>	<b>114,529,919</b>	<b>-82.72%</b>	<b>-27.03%</b>	<b>-99.20%</b>
<b>Nonoperating Revenues (Expenses)</b>												
Appropriations	75,800,000		75,800,000	-		-	(75,800,000)		(75,800,000)			
Gifts												
Investment Income	2,500,000	61,562	2,561,562	1,434,207	233,476	1,667,683	(1,065,793)	171,914	(893,879)	57.37%	379.25%	65.10%
Fund Balance												
<b>Net nonoperating revenues</b>	<b>78,300,000</b>	<b>61,562</b>	<b>78,361,562</b>	<b>1,434,207</b>	<b>233,476</b>	<b>1,667,683</b>	<b>(76,865,793)</b>	<b>171,914</b>	<b>(76,693,879)</b>	<b>1.83%</b>	<b>379.25%</b>	<b>2.13%</b>
<b>Transfers In (Out)</b>												
Debt Retirement	(11,700,000)	(3,241,026)	(14,941,026)	(1,416,667)		(1,416,667)	10,283,333	3,241,026	13,524,359	12.11%		
Provision 2005 MJ PH	(4,400,000)		(4,400,000)				4,400,000		4,400,000			
Asset Preservation	(200,000)		(200,000)				200,000		200,000			
Other Funds and General Fee Obligations	1,170,549	(2,495,587)	(1,325,038)	593,070	(983,296)	(390,226)	(577,479)	1,512,291	934,812	50.67%	39.40%	29.45%
<b>Total Transfers</b>	<b>(15,129,451)</b>	<b>(5,736,613)</b>	<b>(20,866,064)</b>	<b>(823,597)</b>	<b>(983,296)</b>	<b>(390,226)</b>	<b>14,305,854</b>	<b>4,753,317</b>	<b>19,059,171</b>	<b>5.44%</b>	<b>17.14%</b>	<b>1.87%</b>
<b>Total net nonoperating rev (exp)</b>	<b>63,170,549</b>	<b>(5,675,051)</b>	<b>57,495,498</b>	<b>610,610</b>	<b>(749,820)</b>	<b>1,277,457</b>	<b>(82,559,939)</b>	<b>4,925,231</b>	<b>(57,634,708)</b>	<b>0.97%</b>	<b>13.21%</b>	<b>2.22%</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$ 1,404</b>	<b>\$ (1,000)</b>	<b>\$ 404</b>	<b>\$ 59,178,910</b>	<b>\$ (2,283,295)</b>	<b>\$ 56,895,615</b>	<b>\$ 59,177,506</b>	<b>\$ (2,282,295)</b>	<b>\$ 56,895,211</b>			
<b>Summarized</b>												
<b>Total Revenues</b>	<b>280,947,976</b>	<b>38,599,435</b>	<b>319,547,411</b>	<b>96,860,318</b>	<b>1,805,556</b>	<b>98,665,874</b>	<b>(184,087,658)</b>	<b>(36,793,879)</b>	<b>(220,881,537)</b>	<b>34.48%</b>	<b>4.68%</b>	<b>30.88%</b>
<b>Total Expenditures</b>	<b>280,946,572</b>	<b>38,600,435</b>	<b>319,547,007</b>	<b>37,681,408</b>	<b>4,088,851</b>	<b>41,770,259</b>	<b>(243,265,164)</b>	<b>(34,511,584)</b>	<b>(277,776,748)</b>	<b>13.41%</b>	<b>10.59%</b>	<b>13.07%</b>
<b>Increase (Decrease) In Net Assets</b>	<b>\$ 1,404</b>	<b>\$ (1,000)</b>	<b>\$ 404</b>	<b>\$ 59,178,910</b>	<b>\$ (2,283,295)</b>	<b>\$ 56,895,615</b>	<b>\$ 59,177,506</b>	<b>\$ (2,282,295)</b>	<b>\$ 56,895,211</b>			