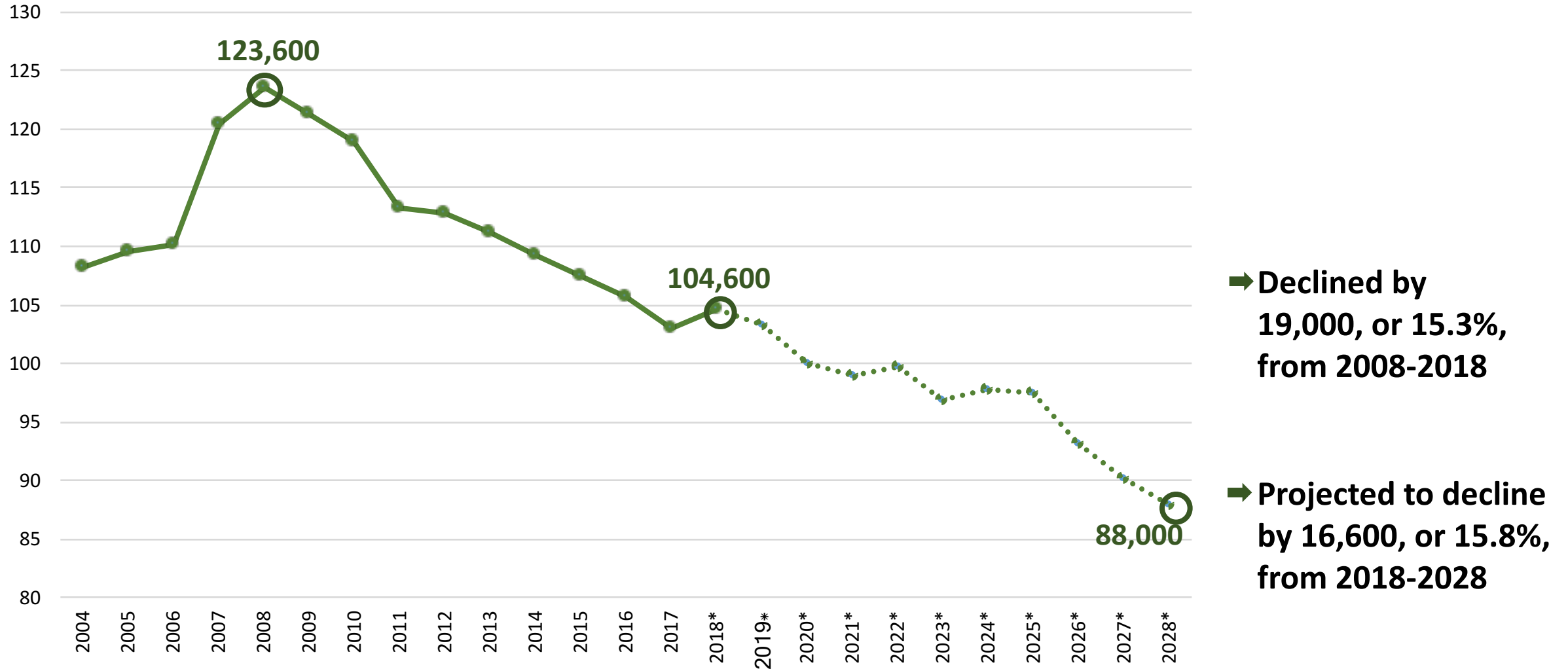


# Declining # of Michigan High School Graduates



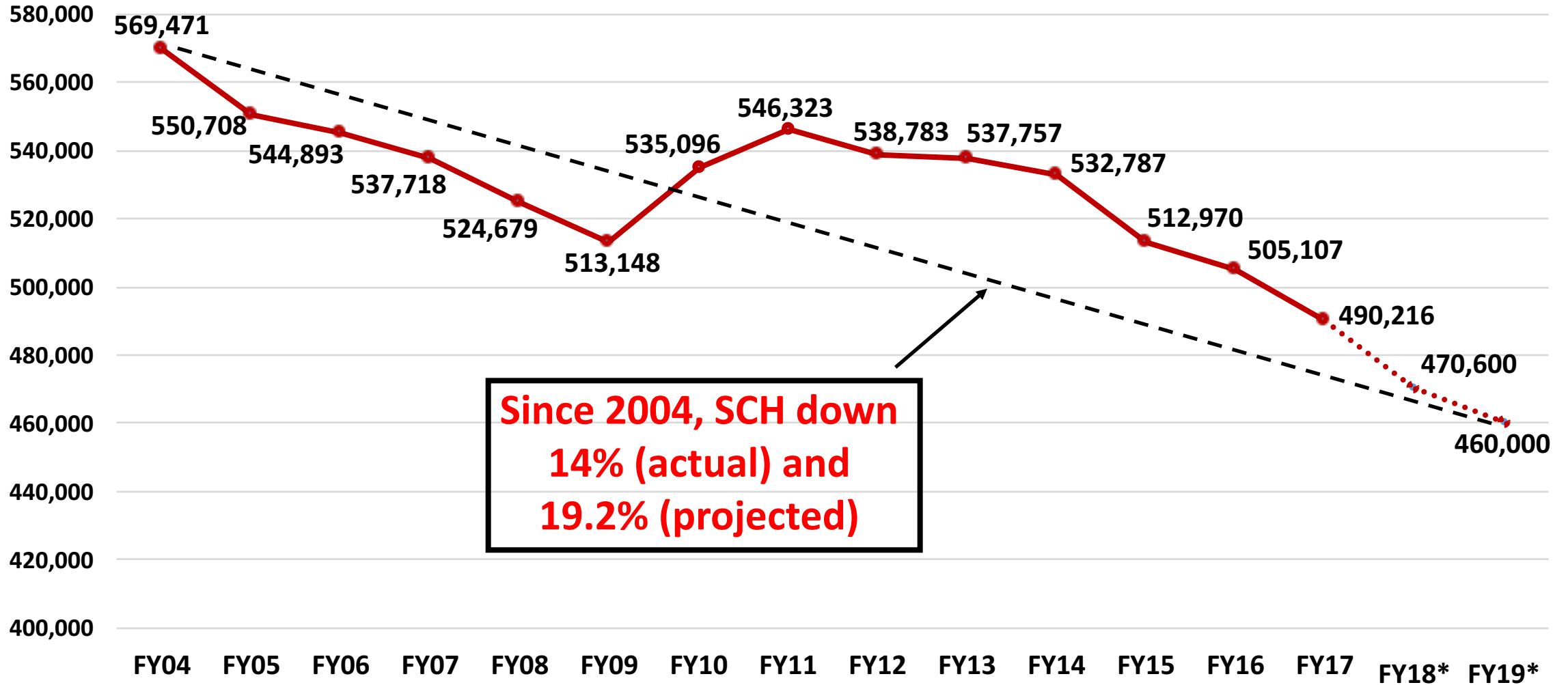
Source: *Knocking At The College Door*

# Declining Community College Enrollment

Community College	2010	2016	% change
Henry Ford College	18,525	12,653	<b>-28%</b>
Jackson College	7,870	5,413	<b>-22%</b>
Lansing Comm. College	21,969	13,583	<b>-28%</b>
Macomb Community College	24,468	21,734	<b>-7%</b>
Monroe Community College	4,723	3,143	<b>-28%</b>
Oakland Community College	28,925	18,923	<b>-28%</b>
Washtenaw Comm. College	14,189	12,160	<b>-6%</b>
Wayne County CCD	21,198	16,822	<b>-19%</b>

**Significant declines at key community college partners that provide large numbers of EMU transfer students**

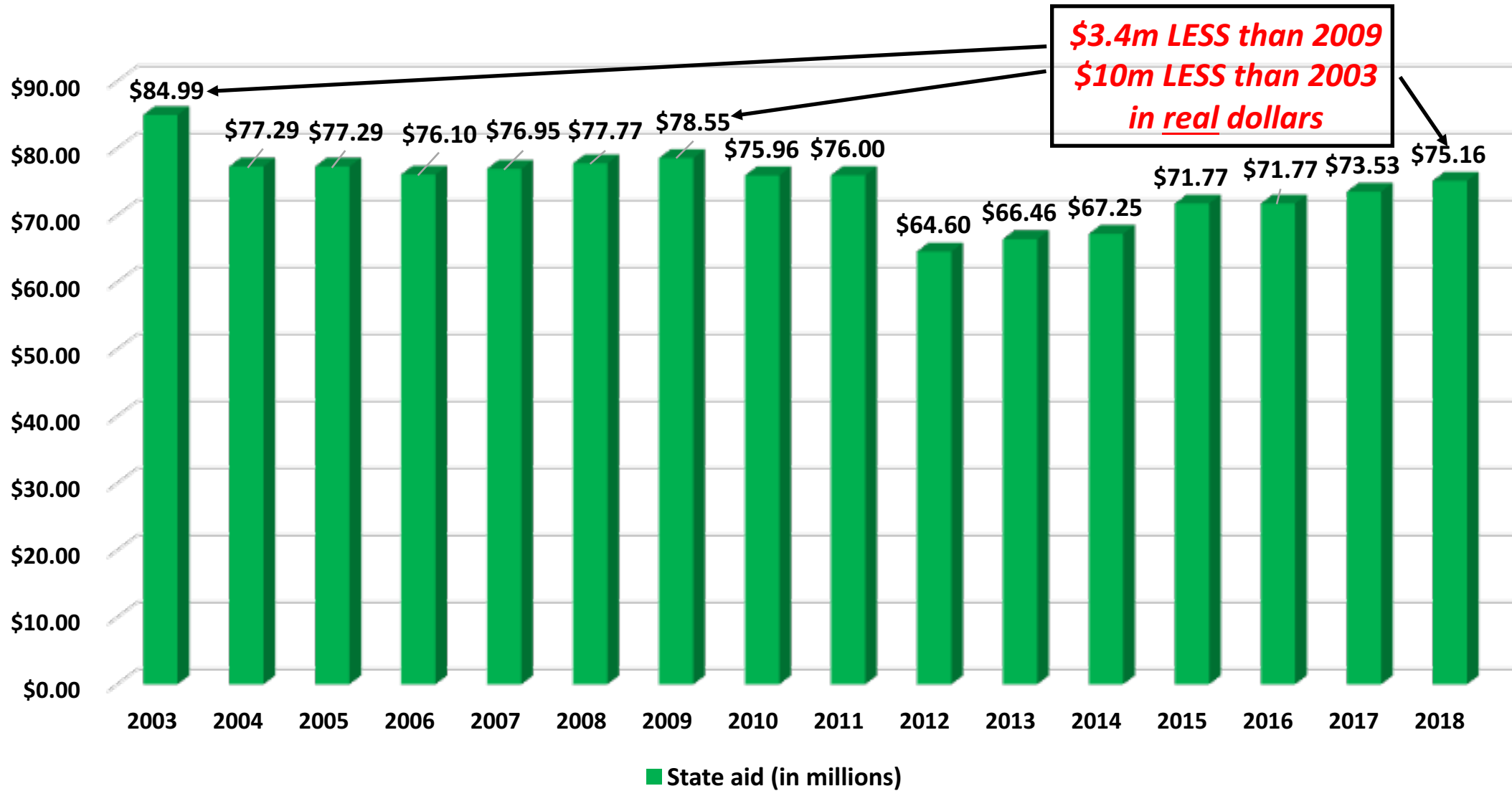
# EMU Student Credit Hours



Source: EMU data book, based on full fiscal year

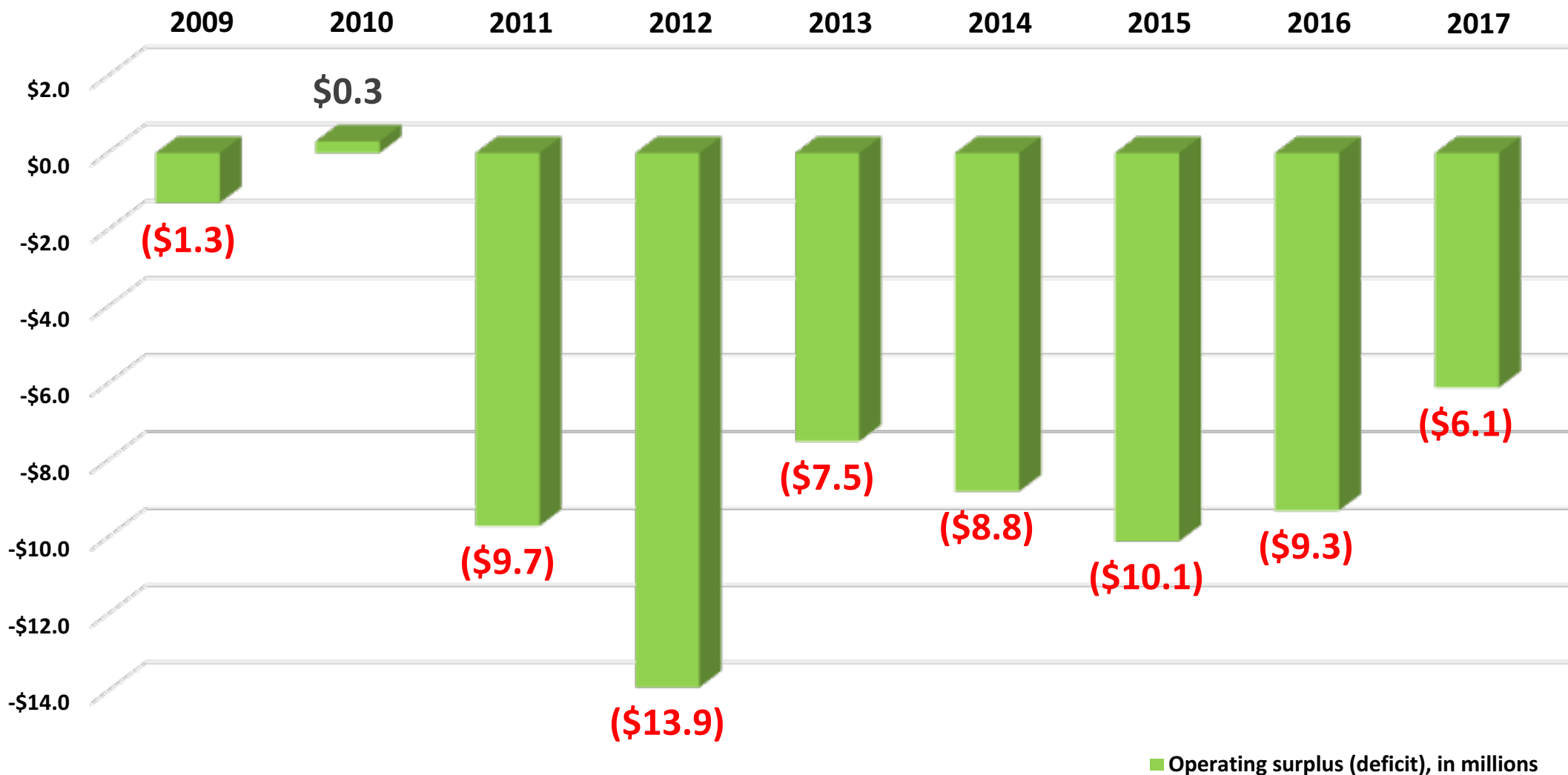
\* projected

# Declining EMU State Appropriations



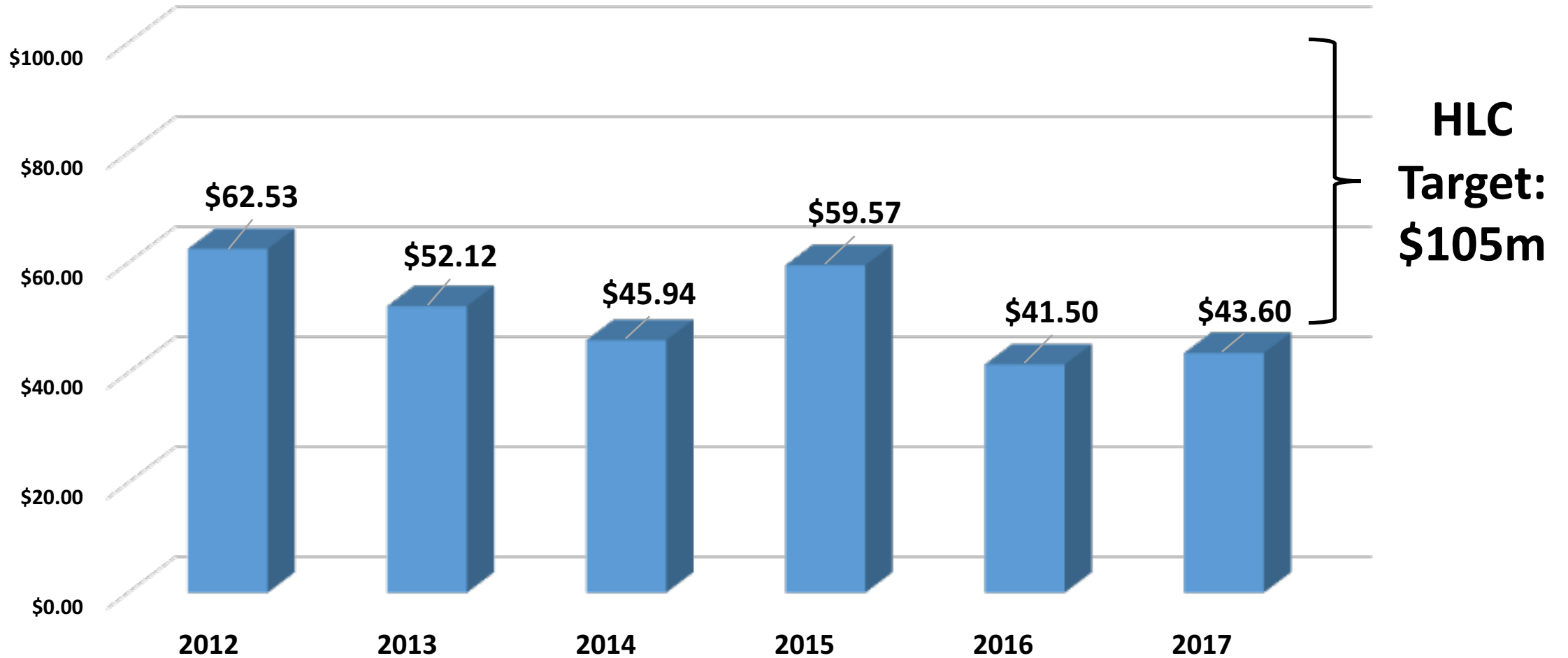
Source: Senate Fiscal Agency; House Fiscal Agency

# EMU Operating Surplus (Deficit)



*Data: Annual surplus/(deficit) adjusted for investment income, gain/loss on derivative valuations, and capital appropriations*

# EMU Financial Reserves



*Data: Financial Reserves = Cash + Restricted Investments + Unrestricted Investments*

# Class sizes at MAC universities

University	<20 students	20-50 students	>50 students	
Ohio	30%	52%	18%	← 1 out of 5.5 classes
Toledo	36%	49%	15%	
WMU	40%	49%	11%	
NIU	48%	43%	9%	
BGSU	42%	49%	9%	
Akron	42%	49%	9%	
KSU	52%	40%	8%	
CMU	33%	60%	7%	
Ball State	42%	52%	6%	
EMU	38%	58%	4%	← 1 out of 25 classes
<b>Average</b>	<b>40%</b>	<b>50%</b>	<b>10%</b>	← 1 out of 10 classes

# Higher Learning Commission Summary

- EMU re-accredited for ten years
- Positive feedback in several areas
  - Examples: Diversity & Inclusion; Community Engagement; Efforts to Expand On-Line Learning; Student Support Services
- Three areas of concern require interim reports
  1. Finances (need a “realistic and more aggressive Financial Recovery Plan” by December 2018)
  2. Retention, Persistence & Completion (plan needs to include metrics and assessment strategy by December 2018)
  3. Strategic Plan (needs metrics, assessment, and communications plans by 2021)