### **Culture and Entrepreneurship: The Role of Trust**

Ratan J. S. Dheer, Ph.D.
Associate Professor
Department of Management
College of Business
Eastern Michigan University
Ypsilanti, MI 48197
rdheer@emich.edu
412-427-8549

Nov 17, 2022

### **Culture and Entrepreneurship: The Role of Trust**

### **Abstract**

Improving productive entrepreneurship has taken the forefront of scholarly and policy debates. However, our understanding of its antecedents remains underdeveloped. In this study, I will leverage Hofstede's (2001) cultural values framework to derive a novel explanation of how culture impacts productive entrepreneurship. In addition, I will examine whether the level of trust in society affects this relationship. In developing this argument, I will integrate insights from entrepreneurship and social psychology research. The proposed hypotheses will be tested using multi-nation and multi-sourced data. Findings will advance the contextualized approach in entrepreneurship.

### **Statement of Objective**

The importance of culture as a critical determinant of the rate of entrepreneurial activities in nations is not new. Indeed, Weber (1930) outlined that a culture of hard work, rationality, self-reliance, honesty, and thrift is vital for stimulating economic development through venture creation. Hofstede (1984) seminal work dimensionalizing culture has allowed entrepreneurship scholars to develop a finer-grained understanding of the role of cultural factors in stimulating venture creation. For instance, Pinillos and Reyes (2011) examined the impact of individualism-collectivism on cross-national entrepreneurial activities. Similarly, Uhlaner and Thurik (2010) outlined how post-materialistic values influence entrepreneurial actions across nations. Likewise, Fernández-Serrano and Romero (2014) analyzed the effect of autonomy, egalitarianism, and harmony values in explaining global variance in entrepreneurial activity.

Although the research mentioned above has generated significant insights, our knowledge of culture's impact on productive entrepreneurship remains limited. Developing such knowledge is vital as recent research suggests not all entrepreneurial activities contribute equally to the

economic growth of nations (Acs & Varga, 2005). Fredström, Peltonen, and Wincent (2021) emphasized that "studying only the entrepreneurship level is less informative regarding economic development....as...not all entrepreneurship is productive for the economy (p. 11)." Scholars have, as such, called for research that focuses on understanding the institutional determinants of entrepreneurial productivity (Chowdhury, Audretsch, & Belitski, 2019; Dheer & Treviño, 2022). Doing so is critical to conceptualize conditions that pull entrepreneurs into more productive venture creation activities versus push them into low-quality, subsistence-type entrepreneurial activities less likely to benefit the overall society (Baumol, 1990). I contribute to this discussion by analyzing the impact of culture in explaining productive entrepreneurship.

In addition to probing culture's impact on productive entrepreneurship, I aim to analyze the effect of social trust on this relationship. Particularly, entrepreneurship literature suggests that entrepreneurs are influenced mainly by the level of trust within their society in evaluating opportunities. Indeed, social trust allows them to access vital information, build legitimacy, and reduce the transaction costs of starting new enterprises (Welter, 2012).

### **Significance and Contributions**

This study will make three key contributions to entrepreneurship theory and practice.

First, it will contribute to our understanding of the effect of culture on productive entrepreneurship, facilitating economic growth policies. Second, it will help conceptualize whether social trust impacts the culture-productive entrepreneurship link. Third, it will contribute to understanding how contextual factors impact entrepreneurship across nations.

### **Timeline**

The study will employ regression analyses on multi-national and multi-sourced data to examine proposed hypotheses. The findings can be shared by the mid-Fall 2023 semester.

#### **Curriculum Vitae**

**RATAN DHEER,** Associate Professor Eastern Michigan University, Ypsilanti, MI

### **PUBLICATIONS**

- Yapici, N., & **Dheer, R.** (2022). Forgetting Work: Its Role in Sustaining Corporate Social Irresponsibility. In *Academy of Management Best Paper Proceedings* (Vol. 2022, No. 1, p. 10153). Briarcliff Manor, NY 10510: Academy of Management.
- **Dheer, R.**, & Salamzadeh, A. (2022). Pandemic threats: how SMEs can respond to the challenges from global crises. *International Journal of Globalisation and Small Business*, 13(1), 1-17.
- Cox, K. C., Lortie, J., & **Dheer, R.** (2022). Influence of national and regional level social capital on entrepreneurial activity. *Cross Cultural & Strategic Management*.
- **Dheer, R. J.**, Egri, C. P., & Treviño, L. J. (2022). A cross-cultural exploratory analysis of pandemic growth: The case of COVID-19. *Journal of International Business Studies*, 52(9), 1871-1892.
- **Dheer, R.,** & Treviño, L. J. (2021). Explaining the Rate of Opportunity Compared to Necessity Entrepreneurship in a Cross-Cultural Context: Analysis and Policy Implications. *Journal of International Business Policy*.
- **Dheer, R.,** Egri, C., & Treviño, L. J. (2020). COVID-19: A Cultural Analysis to Understanding Variance in Infection Rate. *psyarxiv.com/cbxhw*.
- **Dheer, R.**, & Lenartowicz, T. (2020). Effect of generational status on immigrants' intentions to start new ventures: The role of cognitions. *Journal of World Business*, 55(3), 101069.
- **Dheer, R.**, Li, M., & Treviño, L. J. (2019). An integrative approach to the gender gap in entrepreneurship across nations. *Journal of World Business*, *54*(6), 101004.
- **Dheer, R.**, & Lenartowicz, T. (2019). Cognitive flexibility: Impact on entrepreneurial intentions. *Journal of Vocational Behavior*, 115, 103339.
- **Dheer, R.** (2018). Entrepreneurship by immigrants: a review of existing literature and directions for future research. *International Entrepreneurship and Management Journal*), 14(3), 555-614.
- **Dheer, R.**, & Lenartowicz, T. (2018). Career decisions of immigrants: Role of identity and social embeddedness. *Human Resource Management Review*, 28(2), 144-163.
- **Dheer, R.**, & Lenartowicz, T. (2018). Multiculturalism and entrepreneurial intentions: Understanding the mediating role of cognitions. *Entrepreneurship Theory and Practice*, 42(3), 426-466.
- **Dheer, R.** (2017). Cross-national differences in entrepreneurial activity: role of culture and institutional factors. *Small Business Economics*, 48(4), 813-842.
- **Dheer, R.**, Lenartowicz, T., & Peterson, M. F. (2015). Mapping India's regional subcultures: Implications for international management. *Journal of International Business Studies*, 46(4), 443-467.
- **Dheer, R.**, Lenartowicz, T., Peterson, M. F., & Petrescu, M. (2014). Cultural regions of Canada and United States: Implications for international management research. *International Journal of Cross-Cultural Management*, 14(3), 343-384.