VITA

RAYMOND ALAN ROSENFELD

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Current Professor, Department of Political Science

<u>Position:</u> Eastern Michigan University

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E-mail: Raymond.Rosenfeld@emich.edu

Education: B.A. Emory University, Political Science, 1969

M.A. Emory University, Political Science, 1972 Ph.D. Emory University, Political Science, 1973

<u>Field:</u> Public Policy, Intergovernmental Relations, Public Administration,

Program Evaluation, and Urban Government and Politics

Experience and Professional Positions:

Professor (1992-present); Political Science Department Head (2005-2007); Interim Head (2005); Director, Master in Public Administration Program (1990-1995, 2002-2004); Director of Internships (1996-2004, 2007-); Associate Professor, (1986-1992, 1983-1985); Eastern Michigan University, Ypsilanti, Michigan.

Fulbright Fellow, Visiting Professor of Political Science and Public Administration, Ostfold University College and Oslo University College, Spring 2005.

Fulbright Fellow, Visiting Professor of Public Administration and Public Policy, EuroFaculty Program, University of Latvia, Riga, Winter 2004.

Fulbright Fellow, Visiting Professor of Political Science and Public Administration, Ukrainian Academy of Public Administration, Kyiv, Ukraine, 1995-1996, Spring 2003.

Associate Director for Government Relations, Institute for Community and Regional Development, Eastern Michigan University, Ypsilanti, Michigan, 1987-90.

Assistant Professor, Political Science, University of Tulsa, Oklahoma, 1977-1983.

Evaluation Officer, Office of Evaluation, Community Planning and Development, United States Department of Housing and Urban Development, Washington, D.C., 1975-1977.

Assistant Professor of Political Science and Urban Studies, Old Dominion University, Norfolk, Virginia, 1973-1975.

Research Analyst, Research Evaluation Center (1971-72); Director, Information Center (1973), Community Council of Atlanta Area, Inc.

Director of Field Research, Model Cities Evaluation, Emory University and the Atlanta Urban Observatory, Summer 1970.

Courses Taught:

Graduate: Urban Policy Process; Research Methods in Urban Studies; Public Policy; Community Development; Modern Public Administration; Studies in State and Local Government; Intergovernmental Relations; Public Health Care Policy; Public Bureaucracies and Policy Formation

<u>Undergraduate</u>: State and Local Government; Introduction to American Government; Introduction to Public Administration; Urban Policy Analysis; Urban Politics; Politics of Urban Growth; Public Policy Analysis; Intergovernmental Relations and Federalism

Fellowships and Awards:

Faculty Research Fellowship, Eastern Michigan University, "Applying a Civic Culture Framework to Local Policy Making in Latvia and Ukraine, Summer 2012.

Small Research Grant, American Political Science Association, "Applying a Civic Culture Framework to Local Policy Making in Latvia and Ukraine," 2011-12.

Title VIII Short-Term Travel Grant (STG), United States Department of State, Bureau of Intelligence and Research, with IREX (International Research & Exchanges Board), "Applying a Civic Culture Framework to Local Policy Making in Latvia and Ukraine," 2011-2012

Israeli Studies Fellowship, Schusterman Center, Summer Institute for Israel Studies, Brandeis University, Summer 2011.

Leiv Eiriksson Mobility Grant, The Research Council of Norway, "Applying a Civic Culture Framework to Local Policy Making," 2011.

Teaching Excellence Award, Eastern Michigan University Alumni Association, 2010.

Faculty Research Fellowship, Eastern Michigan University, to work on <u>Comparative Civic Culture</u>, book manuscript, Winter 2008.

Fulbright Senior Specialists Grant, United States Department of State, Bureau of Education and Cultural Affairs with the Council of International Exchange of Scholars, Visiting Professor of Political Science and Public Administration, Østfold University College and Oslo University College, Norway, to participate in seminars and research related to Comparative Civic Culture Project, Spring 2006.

Fulbright Senior Specialists Grant, United States Department of State, Bureau of Education and Cultural Affairs with the Council of International Exchange of Scholars, Visiting Professor of Public Administration, Vidzeme University College (Latvia) and Latvian State School for Public Administration, to convene First International Public Management Summer Institute, Summer 2005.

Fulbright Grant, United States Department of State, Bureau of Education and Cultural Affairs with the Council of International Exchange of Scholars, Visiting Professor of Public Administration and Public Policy, EuroFaculty Program, University of Latvia, Riga, Winter 2004.

Canadian Studies Faculty Research Grant, Canadian Embassy, to support research on government consolidation in the City of Ottawa, 2004.

Fellowships and Awards (continued):

Fulbright Senior Specialists Grant, United States Department of State, Bureau of Education and Cultural Affairs with the Council of International Exchange of Scholars, Visiting Professor of Public Administration and Public Policy, Ukrainian Academy of Public Administration – Presidential Administration, Kyiv, Ukraine, 2003.

Graduate School Research Support Grant, Eastern Michigan University, "Assessing Local Government Consolidation: The Case of Ottawa," 2003.

Faculty Center for Instructional Excellence Grant, Eastern Michigan University, "To Improve Teaching in Introductory Courses: Introduction to American Government," 1998-99.

Graduate School Research Support Grant, Eastern Michigan University, "Progressive Local Economic Development Policies," 1998-99, 1999-2000, and 2000-2001.

Fulbright Grant, United States Information Agency with the Council of International Exchange of Scholars, Visiting Professor of Political Science and Public Administration at the Ukrainian Academy of Public Administration - Presidential Administration, Kyiv, Ukraine, 1995-96.

Faculty Research Grant, Eastern Michigan University, "Intergovernmental Transfers and Capital Budgets: The Impact of Federal Budget Cuts" (Spring/summer stipend grant), 1984.

Faculty Research Grant, University of Tulsa, "Community Development: Who Benefits from Implementation of New Federalism Block Grants?" (Summer stipend grant), 1979.

National Association of Schools of Public Affairs and Administration Fellow, 1975-1976.

Faculty research Grant, Old Dominion University, "The Quest for Community: Old and New Residents of Restored Neighborhoods" (Academic year grant and summer stipend grant), 1974.

Woodrow Wilson Dissertation Fellow, 1972.

Pi Sigma Alpha Political Science National Honor Society.

Books and Monographs:

<u>Comparative Civic Culture</u>: The Role of Local Culture in Urban Policy-Making. Co-authored with Laura Reese. London: Ashgate Press, 2012.

<u>Evaluation of the Impact of EDA Economic Adjustment Program Investments</u>. Co-authored with David Fasenfest, Laura Reese and Patricia Case. Detroit: Wayne State University, College of Urban, Labor and Metropolitan Affairs, 2005.

<u>Derzhavna Polityka ta Analiz Polityky (Public Policy and Policy Analysis)</u>. Kyiv, Ukraine: Ukrainian Academy of Public Administration Press, 2001. (in English and Ukrainian)

<u>The Civic Culture of Local Economic Development</u>. Co-authored with Laura A. Reese. Thousand Oaks, CA: Sage Publications, 2002.

<u>State and Local Government: Public Life in America</u>. Co-authored with George Cox. Belmont, CA: Wadsworth Publishers, 2001.

Books and Monographs (continued):

<u>The Evolution of an Urban Neighborhood: Colonial Place, Norfolk.</u> Co-authored with Carl Abbott, Norman Pollock, and Kenneth Galchus. Charlottesville: University of Virginia Press, 1975.

<u>Evaluation of Information and Referral Services</u>. Atlanta: Community Council of the Atlanta Area, 1972, monograph.

<u>Information and Referral: A Follow-up Analysis</u>. Atlanta: Community Council of the Atlanta Area, 1972, monograph.

An Analysis of Three Voluntary Social Agencies in Atlanta's Hippie Communities. Atlanta: Community Council of the Atlanta Area, 1972, monograph.

Published Journal Articles and Book Chapters:

"Civic Culture: An Expanded Framework for Local Policy-Making," (with Laura A. Reese) in Civil Society, Local Government and Human Services in the Baltic Sea Region. Edited by Harald Koht and Geir C. Tufte. Oslo, Norway: Høgskolen i Oslo, 2008.

"Introduction: Comparative Civic Culture," (with Laura A. Reese), Symposium issue of <u>Journal</u> of <u>Urban Affairs</u>, 30/4 (2008), 355-374.

"Cultural and Heritage Tourism," in <u>Municipal Economic Development Toolkit</u>. Edited by Laura A. Reese and Denys Nizalov. Lansing, MI: Global Urban Studies Program and Extension Service of Michigan State University in collaboration with the Local Economic Development Project of United States Agency for International Development, 2007. www.municipaltoolkit.org.

"Local Economic Development in the U.S. and Canada: Institutionalizing Policy Approaches" (with Laura A. Reese), <u>American Review of Public Administration</u> 34 (September 2004), 277-292.

"Local Government Amalgamation from the Top-Down" (with Laura A. Reese) in <u>City-County Consolidation and Its Alternatives: Reshaping the Local Government Landscape</u>. Edited by Jered B. Carr and Richard C. Feiock. Armonk, NY: M. E. Sharpe, 2004.

"The Anatomy of an Amalgamation: The Case of Ottawa" (with Laura A. Reese), <u>State and</u> Local Government Review, 35 (Winter 2003): 57-69.

"The State of Local Economic Development Policy" (with Laura A. Reese and David Fasenfest), in <u>The Municipal Year Book 2002</u>. Washington, D.C.: International City/County Management Association, 2002.

"Reconsidering Private Sector Power: Business Input and Local Development Policy" (with Laura A. Reese), Urban Affairs Review, 37 (May 2002) 642-672.

"Yes But...: Questioning the Conventional Wisdom About Economic Development" (with Laura A. Reese), Economic Development Quarterly, 15 (November 2001): 299-312.

Published Journal Articles and Book Chapters (continued):

- "Rejoinder: What Is the Question to Which the Answer Is: Local Civic Culture" (with Laura A. Reese), Economic Development Quarterly, 15 (November 2001): 323-326.
- "Cross-Border Local Development Policy: An Examination of Spatial Patterns" (with Laura A. Reese), <u>International Journal of Economic Development</u>, 3 (2000): 440-472.
- "Community Development Block Grant Spending Revisited: Patterns of Benefit and Program Institutionalization," with Laura A. Reese, Vicki Georgeau, and Scott Wamsley, <u>Publius, The</u> Journal of Federalism, 25 (Fall, 1995): 55-72.
- "Federal Grants and Local Capital Improvements: A Comparative Assessment of the Impact of the Reagan Budgets," Public Budgeting & Finance, 9 (Spring, 1989): 74-84.
- "Intergovernmental Transfers and Capital Budgets: The Impact of Federal Budget Cuts on Tulsa, Oklahoma" with Alan Frankel in <u>Administering the New Federalism</u>. Edited by Lewis G. Bender and James A. Stever, Boulder, Colorado, Westview Press, 1986.
- "An Expansion and Application of Kaufman's Model of Red Tape: The Case of Community Development Block Grants," <u>The Western Political Quarterly</u>, 37 (December, 1984): 603-620.
- "State and Federal Grants Analysis" in <u>Alternate Funding Sources: Meeting the Capital Expenditure Needs of the City of Tulsa</u>. Edited by Michael Joehnk. Tulsa, Oklahoma: Business Research Center, University of Tulsa, 1982.
- "Who Benefits and Who Decides: The Uses of Community Development Block Grants" in <u>Urban Revitalization</u>. Edited by Donald B. Rosenthal, Beverly Hills, CA: Sage Publications, 1980.
- "Local Implementation Decisions for Community Development Block Grants." <u>Public</u> Administration Review 39 (September/October 1979): 448-457.
- "Membership Characteristics of Voluntary Organizations: Two Groups Involved in Atlanta School Desegregation." <u>Journal of the Georgia Political Science Association</u> 1 (1973): 77-99.

Papers Delivered:

- "Governance Challenges for the New Obama Administration," delivered at the Norwegian-BalticConference on Civil Society, Local Government and Welfare Administration at the Oslo University College, Oslo, Norway, December 4-5, 2008.
- "Comparative Civic Culture," delivered at "Making Greater Vancouver a World City: Policy and Governance Challenges for British Columbia." hosted by the University of Victoria, Vancouver, Canada, June 2008.
- "Cultural and Heritage Tourism," delivered at "Municipal Economic Development Tool Kit Conference" organized by the Local Economic Development Project (LED) of the USAID and the Kyiv School of Economics/Kyiv Economics Institute, Kyiv, Ukraine, March 3-4, 2008.

Papers Delivered (continued):

"Does Local Government Matter? Keynote Address" delivered to Conference on Local Government, Civil Society and Welfare in the Baltic Sea Region" Halden, Norway, October 2007.

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- "Performance Mangement in Latvia: The Culture of Analysis" (with Julia Melkers and Agrita Kiopa) delivered to 13th Annual Meeting of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee), Moscow, Russia, May 2005.
- "An Evaluation Overview of Consortium for Outstanding Achievement in Teaching with Technology (COATT), A Catalyst Grant from the U. S. Department of Education's Preparing Tomorrow's Teachers to Use Technology (PT3)" delivered to 16th International Conference of the Society for Information Technology & Teacher Education, Phoenix, March 2005.
- "Managing Federalism: Lessons from the Econonomic Adjustment Program," (with Laura A. Reese) delivered to Southern Political Science Association, New Orleans, January 2004.
- "Comparing Local Civic Cultures: Testing a Hypothesis of Local Civic Culture," (with Laura A. Reese) delivered to American Political Science Association, Boston, September 2002.
- "Local Economic Development Policy in Canada and the US: A Panel Analysis," (with Laura A. Reese) delivered to Urban Affairs Association, Boston, March 2002.
- "Measuring the Unmeasurable: Qualitative and Quantitative Approaches for Studying the Local Policy Environment," (with Laura A. Reese) delivered to Association for Public Policy Analysis and Management (APPAM), Washington, D.C., November, 2001.
- "The Anatomy of a Consolidation: It's Just a Simple Amalgamation," (with Laura A. Reese) delivered to American Political Science Association, San Francisco, September 2001.
- "Deconstructing the Growth Machine: Business Input and Local Development Policy" (with Laura A. Reese) delivered to American Political Science Association, Washington, D. C., September, 2000.
- "Yes But...: Questioning the Conventional Wisdom About Economic Development" (with Laura A. Reese) delivered to Urban Affairs Association, Los Angeles, California, May 2000.
- "Ukraine in Transition: Reflections from a Fulbrighter 1995-96" delivered to Popular Culture Association, New Orleans, Louisiana, April 2000.
- "Cross-Border Local Development Policy: National Versus Regional Patterns" (with Laura A. Reese) delivered to American Political Science Association, Atlanta, Georgia, September 1999.
- "Community Development Block Grants Revisited: Priorities, Social Targeting and Programs in Six Michigan Cities" (with Laura Reese, Vicki Georgeau and Scott Wamsley) delivered to Midwest Political Science Association, Chicago, Illinois, April 1995.

Papers Delivered (continued):

"Community Development Block Grant Spending Revisited: Patterns of Benefit and Program Institutionalization" (with Laura Reese, Vicki Georgeau and Scott Wamsley) delivered to Southern Political Science Association, Atlanta, Georgia, November 1994.

"An Analysis of Capstone Projects for the MPA Degree: Eastern Michigan University," (with Laura Reese) delivered to Fifteenth National Conference on Teaching Public Administration, Charleston, South Carolina, February 1992.

"Characteristics of Political Science-Based Professional Masters Degree Programs in Non-NASPAA Member Institutions: Illinois, Indiana, Ohio and Michigan," delivered to National Association of Schools of Public Affairs and Administration, Baltimore, Maryland, October 1991.

"Social Needs Assessments: Can Survey Data Guide Local Policy-Making?" delivered to Region VI Conference of the American Society for Public Administration, Dayton, Ohio, October 1991.

"An Analysis of Capstone Projects for the MPA Degree: Eastern Michigan University," (with Laura Reese) delivered to Region VI Conference of the American Society for Public Administration, Dayton, Ohio, October 1991.

"Federal Grants and Local Capital Improvements: A Comparative Assessment of the Impact of Reagan Budgets," delivered to American Society for Public Administration, Portland, Oregon, April 1988.

"The Impact of Reagan Budgets on Local Capital Improvements," delivered to National Social Science Association, Chicago, Illinois, March 1988.

"Intergovernmental Transfers and Capital Budgets: The Impact of Federal Budget Cuts on Tulsa, Oklahoma," (with Alan Frankel), delivered to Midwest Political Science Association, Chicago, Illinois, April 1984.

"An Explanation and Application of Kaufman's Model of Red Tape: The Case of Community development Block Grants," delivered to Southern Political Science Association, Atlanta, Georgia, October 1982.

"A Positive View of Block Grants," delivered to American Society for Public Administration, Honolulu, Hawaii, March 1982.

"Who Benefits and Who Decides on Urban Revitalization Strategies: The Community Development Block Grant Program," delivered to American Society for Public Administration, Baltimore, Maryland, April 1979.

"National and Local Performance in Community Development Block Grants: Who Benefits?" delivered to American Political Science Association, New York, September 1978.

"Implementation of the Community Development Block Grants Program: A Neighborhood Focus," delivered to Southwestern Political Science Association, Dallas, Texas, March 1977.

Papers Delivered (continued)

"Implementation of the Community Development Block Grants Program: Decentralization of Decision-Making and Centralization of Responsibility," delivered to Midwest Political Science Association, Chicago, Illinois, April 1977.

"Neighborhood Satisfaction in an Integrated Old Central City Neighborhood," delivered to Southwestern Political Science Association, San Antonio, Texas, March 1975.

Professional Activities:

Associate Editor, Politics & Policy, 2007-.

Board member, Metro Detroit Chapter, American Society for Public Administration, 2010-12.

Guest Lecturer, "Modern Ukraine: From Soviet Union to European Union?" Society of Active Retirees, Wayne State University, 2008; Village Club of Birmingahm, 2009; Fox Run Retirement Community, 2009.

External Program Review of the Public Administration Program within the Department of Political Science and Public Administration, Roosevelt University, Chicago, IL, March 2008.

Guest Lecturer, "Presidential Election 2008: What to Expect." Fox Run Retirement Community, 2008; Adult Learning Institute, 2007.

Guest Lecturer, Teach short courses on Clinton Presidency, Health Care Reform, and Election 2000. Elderhostel, Midrasha/Fresh Air Society, Tamarack Camps, Michigan, 1993-2002.

Executive Committee, Section on Intergovernmental Administration and Management, American Society for Public Administration, 1997-2000.

Guest Lecturer, "Leadership: Facilitative Problem Solving," Institute for Executive Leadership, Western Michigan University, School of Public Affairs and Administration and Michigan City Management Association, 1995.

Consultant, Grand Valley State University, School of Public Administration, to assist in self-study for accreditation from the National Association of Schools of Public Affairs and Administration, 1994.

Consultant, Temple Beth El, Bloomfield Hills, Michigan, to conduct membership survey, 1992-93.

Treasurer, Michigan Public Management Institute, 1990-2000.

Panel Participant, "An Assessment of Political Science-Based Graduate Programs in Public Administration," National Association of Schools of Public Affairs and Administration, Chicago, Illinois, October 1989.

Panel Participant, "Financing Infrastructure: Federal and State Assistance for Local Government," American Society for Public Administration, Miami, Florida, April 1989.

Professional Activities (continued):

Consultant to Cities Service Company, Tulsa, Oklahoma, to evaluate effectiveness of its Annual Management Conference, 1981.

Panel Participant, "Federal Policies and Local Governance: Roles and Relationships," Southern Political Science Association, Atlanta, Georgia, November 1980.

Panel Chair, "State and Local Politics in the South," Southwestern Political Science Association, Houston, Texas, April 1980.

Panel Participant, "Assessing the Community Block Grant," Oklahoma Political Science Association, Oklahoma City, Oklahoma, March 1979.

Executive Committee, Northeastern Oklahoma chapter of American Society for Public Administration, 1978-1983.

Executive Committee, Virginia Conference on Urban Studies, Old Dominion University and Norfolk State College, 1974-1975.

International Professional Activities:

Visiting Professor of Political Science and Public Administration, Oslo University College, Norway, December 2008, February – April 2010.

Guest Lecturer, Ukrainian National Academy of Public Administration, Kyiv, Ukraine, "Federalism Challenges for Ukraine Today" March 2008.

Visiting Professor of Political Science and Public Administration, Østfold University College and Oslo University College, Norway, October 2007.

Fulbright Senior Specialists Grant, Visiting Professor of Political Science and Public Administration, Østfold University College and Oslo University College, Norway, to lecture and conduct research related to Comparative Civic Culture Porject, Spring 2006.

Fulbright Senior Specialists Grant, Visiting Professor of Public Administration, Vidzeme University College (Latvia) and Latvian State School for Public Administration, to co-convene First International Public Management Summer Institute, Summer 2005.

Consultant, United Nations Development Program and State Chancellery of Latvia, Development of Public Policy Studies and Summer Public Administration Institute for Latvian State Government, 2004.

Fulbright Fellow, Visiting Professor of Public Administration and Public Policy, EuroFaculty Program, University of Latvia, Riga, Latvia, 2004.

Fulbright Senior Specialists Grant, Visiting Professor of Public Administration and Public Policy at the Ukrainian Academy of Public Administration – Presidential Administration, Kyiv, Lviv, Odessa, and Kharkiv, Ukraine, 2003.

International Professional Activities (continued):

Member, Central Eurasia Review Committee for Fulbright Senior Scholar Awards Program, Council for International Exchange of Scholars, 1998-2001.

Negotiated International Agreement of Cooperation between Kehl Fachhochschule, University of Applied Administrative Studies, Kehl, Germany, and Eastern Michigan University, 1997.

Guest Lecturer, Kyiv Taras Schevchenko University, Law, Foreign Languages and Politology Faculties, on American judicial system, local government structures, and public policy, Winter 1996, May 1997.

Guest Lecturer, Ukrainian Academy of Public Administration, Kyiv, Lviv, Kharkiv, and Dnipropetrovsk, on American national government, public policy, and local government management, October 1996 and May 1997. These lectures were supported by a grant from the United States Information Agency.

Consultant, Council of Europe, Congress of Local and Regional Authorities of Europe, Strasbourg, France, to analyze local government training opportunities in Ukraine, 1996.

Guest Lecturer, Kehl Fachhochschule, University of Applied Administrative Studies, Kehl, Germany, on public administration education in Ukraine and new techniques of local government management in the United States, March 1996 and May 1997.

Fulbright Fellow, Visiting Professor of Political Science and Public Administration, Ukrainian Academy of Public Administration - Presidential Administration, Kyiv, Ukraine, 1995-1996.

Government Service:

Evaluator, "Developing an Ecology for Preparing Tomorrow's Teachers for Technology," Consortium for Outstanding Achievement in Teaching with Technology. United States Department of Education. 2002-2005 (\$153,627 for evaluations; grant administered by Spring Arbor University).

Principal Investigator, evaluation of Ameritech Technology Academy, advanced program designed to train teachers and administrators in integrating technology into the curriculum. 2003-2004 (\$25,000 externally funded grant).

Co-Principal Investigator with Jeffrey Bernstein, Canton Township Public Library, Michigan, evaluation of Partnership Uniting Libraries and Schools Electronically, Second Year. 2001-2002 (\$8759 externally funded grant).

Co-Principal Investigator with David Fasenfest and Laura Reese, "Impact of Economic Development Administration Economic Program Investments." United States Department of Commerce, Economic Development Administration. 2001-2002 (\$299,262 externally funded grant administered by Wayne State University).

Government Service (continued):

Principal Investigator, evaluation of Ameritech Technology Academy, program designed to train 500 four-person teams of teachers and administrators in integrating technology into the curriculum. 2000-2002 (\$217,000 externally funded grant).

Consultant to United States Department of Housing and Urban Development, Office of University Partnerships, review work study grant applications, 2000.

Principal Investigator, Canton Township Public Library, Michigan, evaluation of Library Services and Technology Act program, Advanced Technology: Research and Demonstration, 2000-2001. (\$17,110 externally funded grant).

Consultant to Canton Township Public Library, Michigan, preparation of application for National Leadership Grant for United States Institute of Museum and Library Services, 1998.

Consultant to Canton Township, Michigan, conduct a Social Needs Assessment, 1989-90. (\$25,000 externally funded grant).

Consultant to City of Wayne, Michigan, conduct a citizen survey to identify potential support for a new municipal swimming pool, 1984. (\$15,000 externally funded grant).

Consultant to the Center for Urban Public Policy Analysis, the American University, review research reports for the Office of Policy Planning, HUD, 1980-81.

Consultant to Tulsa City-County Library, assist in Community Analysis Program, 1979-81.

Consultant to City Development Department, Tulsa, Oklahoma, assist in obtaining approval on 1979 Community Development Block Grant Program, 1978.

Consultant to Office of Rehabilitation Assistance, Community Planning and Development, HUD, design a National Housing Rehabilitation Training Program, 1977.

Evaluation Officer, Office of Evaluation, Community Planning and Development, HUD, 1975-77.

University Service:

University of Tulsa (selected)

University Senator, 1982-1983, Vice President, 1982-83.

Executive Committee of Graduate Urban Studies Program, 1977-83.

Eastern Michigan University

Public Administration Committee, 1986-2004, 2007-.

Faculty Representative, 2011-present, Interdisciplinary Environmental Science and Society Program.

Political Science Curriculum Committee, 1989-95, 2001-2002, 2008-11.

Political Science Personnel and Finance Committee, 2002-2004.

Lead Faculty to develop a proposal for Doctorate in Public Administration, 1998-99, 2003-2004.

Principal Representative, National Association of Schools of Public Affairs and Administration, 1988-95, 2003-2004.

Technology Ph.D. Review Committee, 2002-2003.

Graduate Council, 1996-2002; Interim Chair, Fall 2000; Chair, Academic Development Committee, 1997-2002.

Doctoral Standards Task Force, Office of the Dean of the Graduate School, 1999-2000.

Faculty Center for Instructional Excellence, Department Liaison, 1997-98.

Faculty Advisor, Pi Alpha Alpha, Public Administration National Honor Society, 1994-95.

Faculty Advisor, Pi Sigma Alpha Political Science National Honor Society, 1986-89.

Doctoral Committee, Normal Abdella and Mary Ann Homan, Doctorate in Educational Leadership Program, 1994-95; Steve Palmer, 1998-2002.

Memberships:

American Political Science Association American Society for Public Administration

Civic Affairs:

President, 2012-present, Temple Beth El, Bloomfield Hills, Michigan; Executive Board Member, 2009-12; Board Member, 1992-95.

Board Member, Hillel, Eastern Michigan University, 2008-present; President, 2010-2012.

Executive Board Member, Great Lakes Chamber Music Festival, 2002-present.

Vice President, Seaholm High School, Parent Teachers Student Association, 2000-2002.

Co-President, Friends of Seaholm Orchestra, 1999-2001.

Vice President, Quarton Elementary School, Parent Teachers Association, 1987-88.

Speaker on "Visible and Invisible Governments of Tulsa," Leadership Tulsa, Inc., 1980, 1985.

Board Member, Temple Israel, Tulsa, Oklahoma, 1980-86.

Member, Tulsa Jewish Community Council's Community Relations Committee, 1978-82.

Board Member, Family and Children's Service, Tulsa, Oklahoma, 1979-83; Vice President, 1981

Panel Participant, "Children, Dollars and Sense: How Will the New Federal and State Standards and Legislation Affect Your School?" Friends of Day Care, Ninth Annual Conference, Tulsa, Oklahoma, 1979.

Workshop Leader, "Changing the System: A Workshop on Monitoring Evaluation and negotiation," Junior League of Tulsa and Tulsa City-County Library, 1979.