# Administrative Leaders Meeting

Wednesday, January 10, 2024



#### **Upcoming AP meetings**

- Thursday, May 2
- Wednesday, August 7
- Wednesday, November 13

#### Student Center Ballroom, 9:00 a.m.



EASTERN MICHIGAN UNIVERSITY

#### Today's Agenda

- 1. Welcome & General Updates
- 2. 2024 Focus: Enrollment!
- 3. New NBF Salary Grade Structure
- 4. 2024 United Way Campaign
- 5. Leave Time Entry Process
- 6. Bulletin Board Policies
- 7. Final Comments





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# Welcome & General Updates

James M. Smith, President

#### 2024 MLK, Jr. Celebration Week

Theme: "Driven By The Dream"

Monday, January 15 -Friday, January 19, 2024

38<sup>th</sup> Annual Celebration

Keynote Speaker: Honorable Victoria Pratt





#### **2024 MLK Celebration**

- Monday 1/15 @8:45am: Walk to Freedom (MLK Statue)
- Monday 1/15 @11:30am: Luncheon (Student Center Ballroom)
  - □ Keynote speaker: Honorable Victoria Pratt
  - □ Emcee: FOX 2 Anchor Roop Raj
  - □ Tickets must be purchased in advance
- Check the website for many other Academic, Artistic, Athletic and Community Service events throughout the week!

#### www.emich.edu/mlk





#### **Other Upcoming Events**

**Saturday 1/27:** TruEMU Night with the Detroit Red Wings (Little Caesars Arena) @7:00pm



Thursday 2/8: Board of Regents: committees & regular meetings (all day)

**Tuesday 2/20:** Star Lecture with Prof. Barbara Patrick @6:30pm (Zoom)\*

\* This presentation addresses the economic, political, and social disparity by discussing the Civil Rights Movement and the strategies organizers utilized to challenge racial segregation and discrimination in the Deep South.



SAVE THE DATE!

#### Eastern Michigan University's 175th Birthday Party!

When: Thursday, March 28 (Time TBD) Where: Student Center (exact location TBD)







#### Some Recent Hires (1 of 2)

Zainab Aljibory: Manager, Accounting & Financial Reporting



- Julia Atkins: Director, Enrollment Marketing
- Daniel Baskin: Director, Gallery Program
- Erin Boomer: Manager, Learning & Talent, Univ. Human Resources
- LaJoyce Brown: Director, Admissions
- **Curtis Ellis:** Academic Labor Relations Administrator
- Emily Gould: Enrollment Management Outreach Administrator
- **Dwight Hamilton:** Chief Diversity Officer



Some Recent Hires (2 of 2)

- Alexander Hensley: Associate Director, Athletics Compliance
- William Heinze: Director, Forensics Program
- **Courtney Morris:** Director, Americorps Program
- Jordan Phelps: Internal Communications Specialist
- John Randle, Sr.: Director, Labor Relations & Human Resources Partner Services
- Maher Salah: Vice President, Advancement
- Margaret Zech: Director, Enrollment Technology

All other hires in the last six months – please stand up and be recognized!





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## 2024 Focus: Enrollment!

Katie Condon Vice President for Enrollment Management

#### New Enrollment Management Team Members



✓ Dr. LaJoyce Brown- Director of Admissions
 ✓ Dr. Julia Atkins- Director of Enrollment Marketing
 ✓ Emily Gould- Outreach Administrator
 ✓ Margaret Zech- Director of Enrollment Technology

Vacant- Director of International Programs & Partnerships
 Vacant- Assistant Director of Enrollment Marketing



# Recruitment & retention are everyone's job.

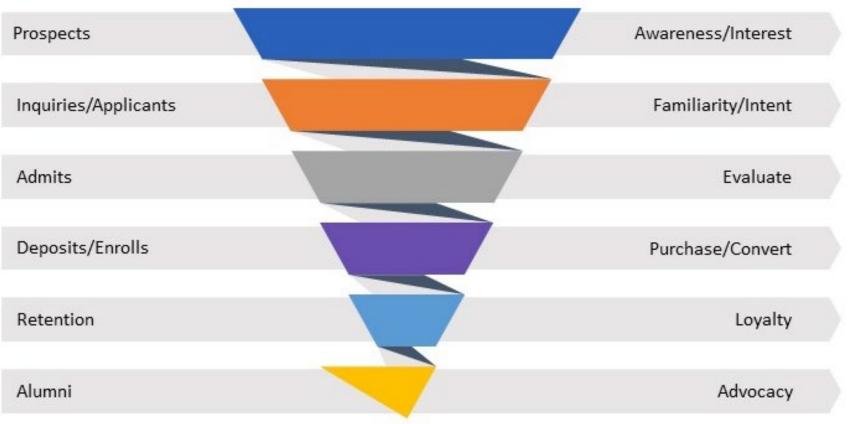


#### What is Enrollment?

Websites, Billboards, Social Media, Word-of Mouth, Web Searches

Campus Visits, Emails, Print Pieces, School Visits, Phone Calls, Financial Aid, Community, Personalized Outreach & Connection

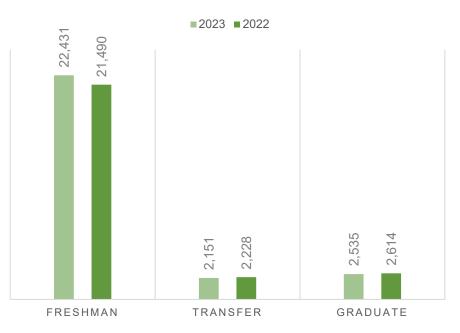
#### Enrollment





Marketing

- Most popular majors: Nursing, Psychology, Exploratory, Business, Criminology, Computer Science, Engineering
- Average distance to campus: 53.3 miles
- 350+ students eligible for Eastern Tuition Advantage Program
- Received applications from 100+ countries
- Beibu Gulf University
   Enrollment Year Three: 600



APPLICATIONS

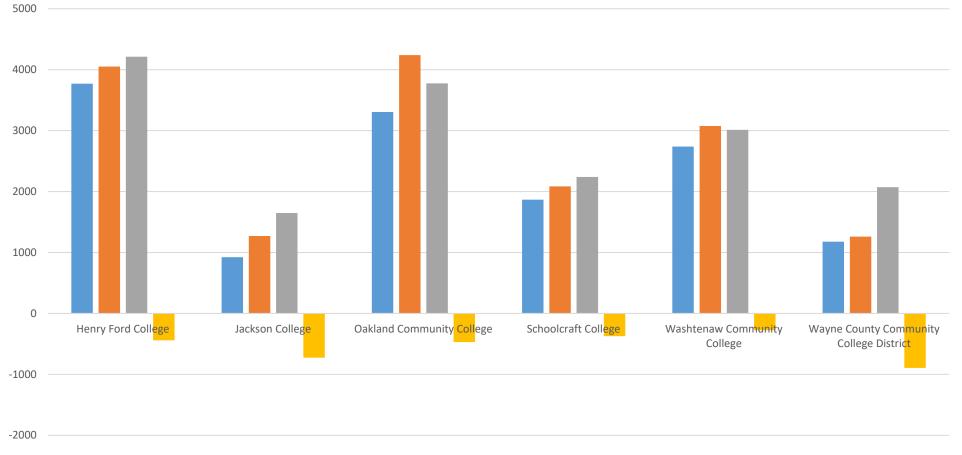
#### **High School Projections**

		Projected Seniors			% Change	Projected Graduates			% Change		
Geography	Geomarket Code	2021-2022	2022-2023	2023-2024	2024-2025	2022-2025	2021-2022	2022-2023	2023-2024	2024-2025	2022-2025
Michigan	MI	113,100	108,582	107,484	108,603	-4%	99,130	97,510	98,460	98,740	-0.4%
Wayne Co	MI01	18,899	18,142	17,167	18, <mark>0</mark> 65	-4.4%	16,565	16,292	15,726	16,424	-0.8%
Detroit's Northern Suburbs	MI02	29,952	28,680	28,366	28,168	-6%	26,252	25,755	25,984	25,610	-2.4%
Ann Arbor	MI03	8,948	8,500	8,477	8,330	-6.9%	7,843	7,633	7,765	7,573	-3.4%
Capital District	MI04	6,534	6,225	6,131	6,093	-6.7%	5,727	5,591	5,617	5,540	-3.3%
Kalamazoo and Grand Rapids	MI05	23,669	23,181	23,025	23,601	-0.3%	20,746	20,817	21,092	21,458	3.4%
The Thumb	MI06	10,219	9,655	9,686	9,783	-4.3%	8,957	8,670	8,873	8,894	-0.7%
Northern Michigan	MI07	14,879	14,199	14,632	14,564	-2.1%	13,041	12,751	13,403	13,241	1.5%

© 2022 The College Board



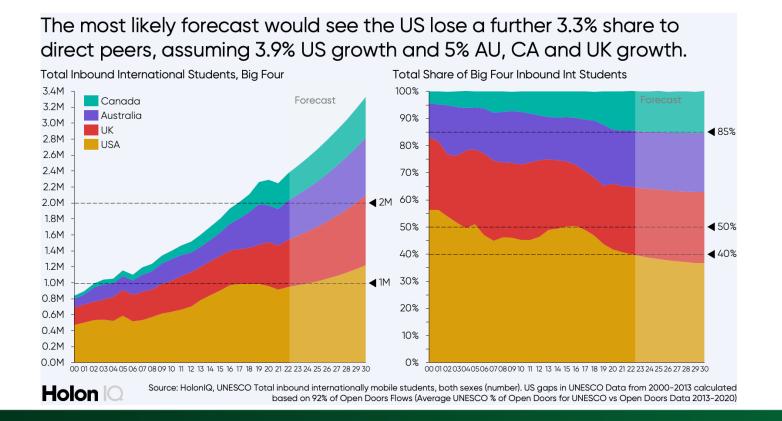
EMU Top 5 Feeders- Full-time Enrollment



■ 2021 ■ 2020 ■ 2019 ■ Change



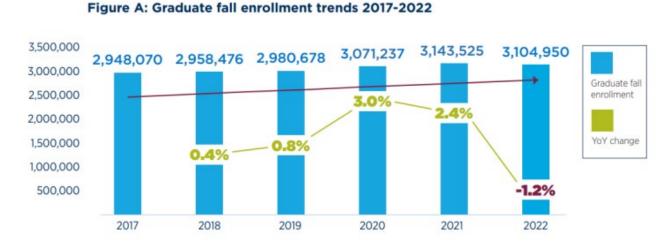
The competition for international students has intensified, with a shift from 60% choosing to study in the US in 2000 to a current percentage of less than 40.





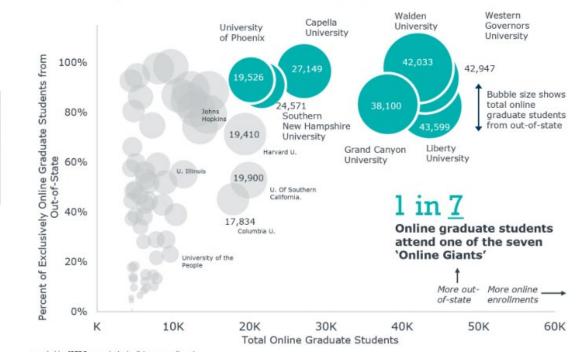
#### Institutions With More Than 2,500 Exclusively Online<sup>1</sup> Graduate Enrollments, Fall 2020

Total Exclusively Online Graduate Enrollments and Percent From Out-of-State



**Online Giants Spending Massive Sums on Advertising, Marketing, and Lead Gen** *Dollar amount each institution spent on advertising and promotion, 2020* 







#### So, what can we do?





#### **Enrollment Goals**

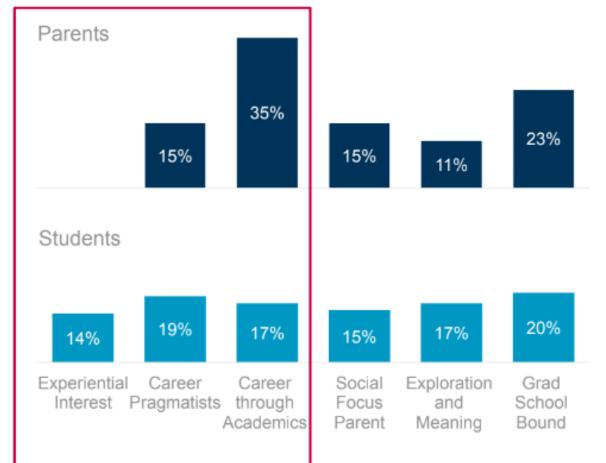
- Enhance Outreach & Communication- Personable & Strategic
- Be the experts- Service & Accountability
- Create a positive campus visit experience- Intentional & Informative
- Improve admissions, financial aid & onboarding processes-Transparent & Streamlined
- Identify & attract the right fit students- Academically, Socially, & Culturally
- Leverage positive EMU attributes- Showcase & Highlight
- Tell a compelling story- Authenticity & Value Oriented

#### **Encourage Prospective Student Mindsets**

- Based on Prospective Student Research within MyCollegeOptions and ACT.
- Goal- to identify the dreams and desires prospective students have for their upcoming undergraduate education.



#### Half of parents and students are careeroriented



#### Parent and Student Mindsets

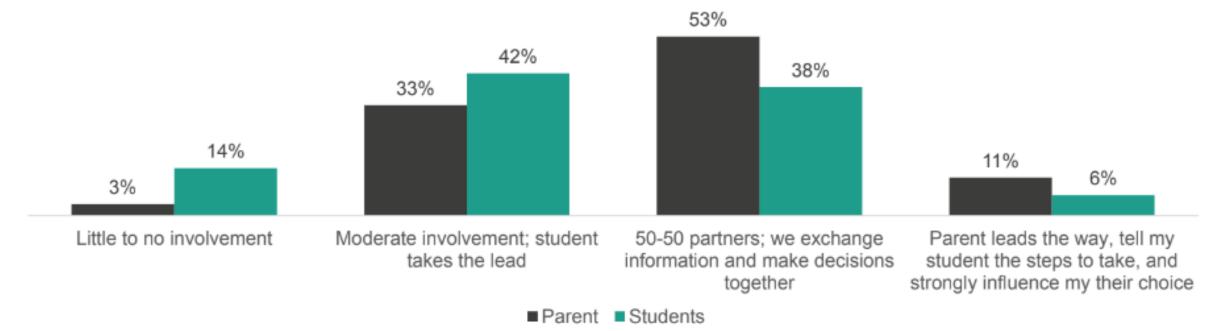
Mindset	% of Prospects
Career Pragmatists	51%
Career through Academics	18%
Experiential Interests	17%
Exploration and Meaning	1%
Grad School Bound	2%
Social Focus	12%

#### 86% Career Minded

#### Parents and Students are In This Together

#### THOUGH EACH BELIEVES THEY ARE LEADING THE WAY

How would you describe your involvement in this child's college search overall?





#### Why I Enrolled:

new academics staff great community home environment size opportunity location academic good education best campus people financial reputation aid diversity students program class michigan university life college cost opportunities scholarship school close programs experience scholarships



#### Why I Didn't Enroll:

know college fit offered scholarship eastern programs university michigan financial choice school academic feel going less money friends cost wayne family wanted location siz msu size better state far opportunities diversity go reputation people aid distance major career campus

#### **Looking Ahead**

- Ocelot Chatbot
- Google Drive Resources
- Student Aid Index & FAFSA 2024
- Technology & Data (CRM RFP)
- High School Advisory Board
- On-campus events
- Notecard Campaign



#### **Questions?**







EASTERN MICHIGAN UNIVERSITY

## New NBF Salary Grade Structure

Brett Last, Associate Vice President & Chief Human Resources Officer

#### A Salary Structure-Why?



- Allows for consistency and transparency in salary related decision making related to scope of roles and job levels.
- Provides benchmarks for internal equity analyses.
- Helps employees understand earning "potential" within their salary grade.
- Assists with salary decisions based on internal movements e.g. promotions.
- Provides clear boundaries for hiring decisions.
- Sets stage to implement a compensation philosophy.
- Allows HR to uniformly make adjustments to ranges based on market evolution (factors such as inflation, competitiveness, etc.)



#### **EMU NBF Salary Structure History**



2006-EMU implements "broadband" NBF salary structure. 106 salary grades; overly complex given rightsizing of institution. 2022-Recognizing need to review and recreate a workable NBF salary structure, EMU engages Segal Consulting to do a full scale review. 2023-Segal completed market pricing of NBF jobs, worked with UHR on creating practical structure, and UHR reviewed with Comm. For Workforce Planning

#### **Comparing EMU Jobs to "Market"**

- We have established our general comparison to market as:
  - Other Doctoral Higher Education Institutions of similar:
    - Enrollment Size
    - Operating Budget
    - Athletic Conference
    - Michigan 15
    - Midwest



• We also include local or general industry market data for positions that are not unique to higher education e.g. human resources, information technology, finance, etc.

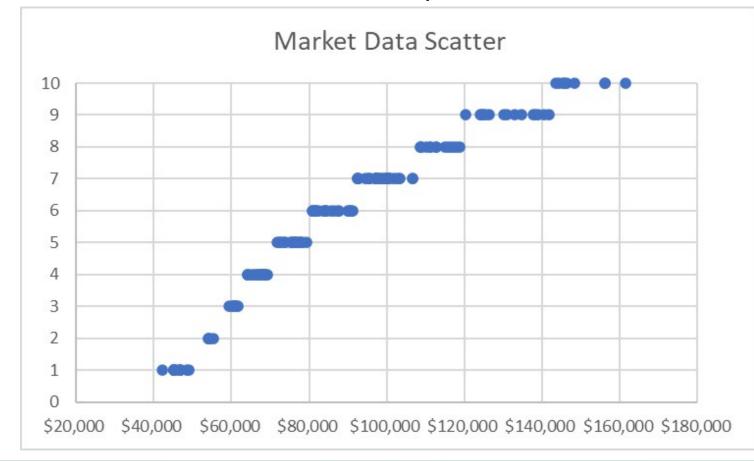


#### Salary Structure Development

Model data to find the best grades and midpoint increase

Jobs are arranged/aggregated into grades based on how the jobs group based on their "market" midpoints.

Structure applies exclusively to staff administrative positions. Salaries for those who hold academic rank. tenure and faculty return rights are determined through other processes as they are covered in part by terms of bargaining agreements.



#### **New Grade Structure**

Salary			
Grade	Minimum	Midpoint	Maximum
1	\$40,000	\$48,000	\$56,000
2	\$44,800	\$53 <i>,</i> 800	\$62 <i>,</i> 700
3	\$50 <i>,</i> 300	\$60 <i>,</i> 300	\$70,400
4	\$56,300	\$67,500	\$78,800
5	\$63,000	\$75 <i>,</i> 600	\$88,200
6	\$70,900	\$86,900	\$102,800
7	\$81,600	\$99,900	\$118,300
8	\$93,800	\$114,900	\$136,000
9	\$107,800	\$132,100	\$156,300
10	\$123,700	\$154,600	\$185,600
11	\$144,700	\$180,900	\$217,100

#### What's Next?

- Address small group of employees below grade minimum who are meeting objective performance expectations. Partner with managers on appropriate communications.
- Update jobs in Banner and PageUp to reflect new grade assignments.
- Publish grade structure on UHR website.
- Work with executive leadership to further refine approach to market competitiveness within institutional budgets.



# **Questions?**







EASTERN MICHIGAN UNIVERSITY

# 2024 EMU United Way Campaign

Leigh Greden, Chief of Staff Jessica "Decky" Alexander, Director of Engage @ EMU

# United Way of Southeast Michigan Supports Our Community!



United Way for Southeastern Michigan

# \$1,378,715 awarded in Washtenaw County during 2022-2023 cycle

# 139,382

### # of people impacted through United Way funding





# United Way of Southeast Michigan Supports Our Community!



United Way for Southeastern Michigan

- Examples:
- ✓ Child Care Network
- ✓ Family Empowerment Program (EMU)
- ✓Food Gatherers
- ✓ Shelter Assoc. of Washtenaw
- ✓SOS Community Services
- ✓Ypsilanti Meals on Wheels





# **United Way and WEMU**



United Way for Southeastern Michigan

- "Washtenaw United" recurring segment on WEMU (89.1 FM)
- Mondays at 7:49 a.m. (replayed at 9:49 a.m.)





# You Can Make A Difference!



United Way for Southeastern Michigan

- \$1 per week (\$52/year) = one year of child developmental screening & connections to key support services for one family
- \$5 per week (\$260/year) = one year of technological devices to be delivered to one child to help close the digital divide
- \$10 per week (\$520/year) = one year of safe, temporary housing for 10 individuals experiencing homelessness

**\$20** per week (\$1,040/year) = preventing utility shut offs for one family for a full year



# **Donate!**



United Way for Southeastern Michigan

When? Campaign launches in February – Watch your email for details!

- □ How? Donate via check, credit card, or payroll deduction (On your <u>my.emich</u> portal or a dedicated EMU/United Way website)
- Help! We are recruiting "champions" for each area in the University



# **Questions?**







EASTERN MICHIGAN UNIVERSITY

# Leave Time Entry Process

Erin Green, Controller

# **Leave Reporting - the Basics**

- All Exempt (Salary) Employees must report their leave (vacation and sick time) taken on a semi-monthly basis
  - Employee Dashboard in Banner Employee Self Service
  - Report no later than 30 days after period end (e.g.; 15<sup>th</sup> or 30<sup>th</sup> of month)
- Supervisors of such employees are responsible for:
  - Ensuring employees report leave taken
  - Approving such Leave Reports (no later than 30 days after period end)
  - Encouraging employees to take earned vacation



# **Leave Reporting - the Basics**

- Failure to record accurate vacation taken results in <u>overstated vacation balances</u> (a liability to the University)
- Failure to record accurate sick time taken may also result in overstated vacation or abuse of sick time policy (AP staff is entitled to 5 paid sick days per occurrence)



1. In **Employee Dashboard (my.emich)**: Click the Enter Leave Report button in the My Activities section of right-hand navigation bar. A list of leave reports are displayed.

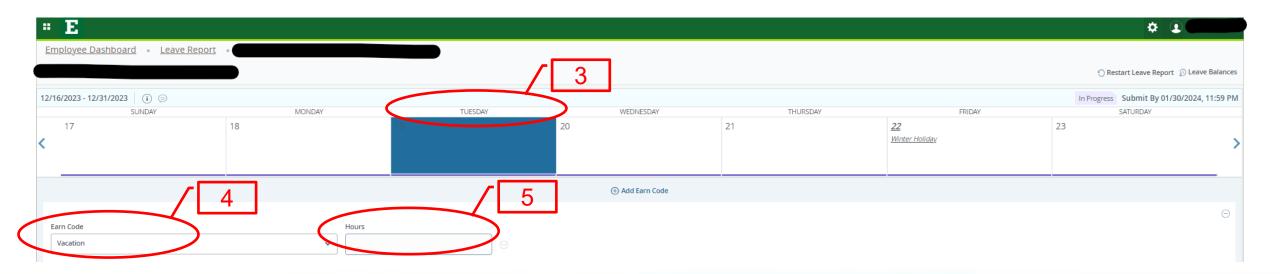
* E					<b>*</b> •
Employee Dashboard					
Employee Dashboard					
		Leave Balances as of 12/19/2023			
My Profile		Vacation in hours	Sick in hours		Sick Bank in hours
					Full Leave Balan
Pay Information				~	My Activities
Latest Pay Stub: 12/21/2023	All Pay Stubs	Direct Deposit Information	Deductions History		Enter Leave Report
Earnings				^	
Taxes				^	Approve Time Approve Leave Report
Job Summary				•	Approve Leave Request
Job Summary					Electronic Personnel Action Forms (EPAF)
Employee Summary				^	Effort Certification
					Campus Directory



2. Click the "Start Leave Report" button related to the desired leave period. The selected leave report is displayed.

* <b>E</b>				
Employee Dashboard , Leave Report				
Leave Report				
Approvals Leave Report				
Leave Period	Hours/Days/Units	Submitted On	Status	
12/16/2023 - 12/31/2023			Not Started	Start Leave Report
12/01/2023 - 12/15/2023	4.00 Hours	12/11/2023	Completed	(i)
11/16/2023 - 11/30/2023	4.00 Hours	11/28/2023	Completed	i

- 3. Click the desired day on the calendar. The selected day is highlighted and the Earn Code field is displayed.
- 4. Click the Earn Code drop-down field and select the desired earn code from the list (e.g., sick, vacation, etc.)
- 5. Enter the desired time in the Hours field.





- 6. Click the Save button (bottom right of screen). The information entered is displayed in the leave report.
- 7. Repeat this process for each day in the pay period that requires time entry.



# **Submit Leave Report Instructions**

- 1. Click the "Preview" button in the lower right corner of the page. The Preview window is displayed
- 2. Click to check the "I certify..." statement. By checking the certification statement you are certifying that the time entered represents a true and accurate record of your time. (see next page)
- 3. Click the "Submit button". A successful submission message is displayed and the status changes to Pending. (see next page)



# **Submit Leave Report Instructions**

* E									* .	
Employee Dashboard	Leave Report			Prev	iew					
Leave Report Detail Su	immary									
Pay Period: 12/16/2023 - 12/3	81/2023 0.00 Hours In Pr	rogress Submit By	01/30/2024, 11:59 PM	l						
Time Entry Detail										
Date	Earn Code				Shift	Total				
12/19/2023	720, Vacation				1	0.00 Hours				
Summary										
Earn Code	Shift	Week 1	Week 2	Week 3	Week 4	Total				
720, Vacation	1									
Routing and Status										
Name				Action						
				Originated On 12	2/19/2023, 04:30 PM b					
				Submit By 01/30	/2024, 11:59 PM					
Green, Erin C.				In the Queue						
Comment (Optional):										
Add Comment										
					2		 			
2000 characters remaining										
I certify that the time ente	ered represents a true and acc	curate record of my	time. I am responsible	e for any changes made	e using my ID.					



# **Approve Leave Report Instructions**

1. In Employee Dashboard (my.emich): Select "Approve Leave Report" under "My Actions"

= <mark>E</mark>					۰ ک
Employee Dashboard					
Employee Dashboard					
		Leave Balances as of 12/19/2023			
My Profile		Vacation in hours	Sick in hours	Sick Bank in hours	
					Full Leave Balan
Pay Information				➤ My Activities	
Latest Pay Stub: 12/21/2023	All Pay Stubs	Direct Deposit Information	Deductions History	Enter Leave Report	
Earnings				Approve Time	
Taxes				Approve Leave Report	
Job Summary				Approve Leave Request	
Employee Summary				Electronic Personnel Action Forms (EPAF)     Effort Certification	
				Campus Directory	

# **Approve Leave Report Instructions**

- 2. Select the pay period to review
- 3. Click the Ellipsis button associated with the desired Pending document and then select "Preview" from the list. The Preview window is displayed.

* <b>E</b>		🏟 🕡 Green, Erin C.
Employee Dashboard • Time Entry Appro	ovals	
Approvals - Leave Report	$\int 2$	A Proxy Super User    Reports
Approvals Leave Report		
Leave Report 🗸	All Departments         V         12/16/2023 - 12/31/2023 (2023 SF 24)         V         All Status except Not Started         V         Enter ID/Ne	ame
Distribution Status Report - Leave Report		Tip: the employee's available leave balance can also be viewed
Pending 1 Employee Name	0       0	via this ellipsis button



# **Approve Leave Report Instructions**

4. Carefully review all details and then click the "Approve" button. A successful approval message is displayed.

* E											<b>* 1</b>		
Employee Dashboard	• Time Entry Appro	ovals • <u>Mgr Spo</u>	onsored Acct, 11101	1 <u>1-00, E, 125050, C</u>	ontroller • Prev	riew							
Leave Report Detail Su	ımmary												
												Ş	
Pay Period: 12/16/2023 - 12/3	31/2023 8.00 Hours	Pending Submitted C	On 12/18/2023, 07:46 A	M									
Time Entry Detail													
Date	Earn Code				Shift	Total							
12/21/2023	720, Vacation				1	8.00 Hours							
Summary													Tip: you can
Earn Code	Shift	Week 1	Week 2	Week 3	Week 4	Total							
720, Vacation	1		8.00			8.00 Hours							also "Return
Total Hours			8.00										
Routing and Status													for correction"
Name				Action									16 (1)
				Originated On 1	12/18/2023, 07:45 AM b								if time permits
					2/18/2023, 07:46 AM t								•
					30/2024, 11:59 PM								
Green, Erin C.				Pending Approv	/al								
Comment (Optional):													
Add Comment													
2000 characters remaining													
Confidential Comment													
										_			
					Retu	m	Details	 Paturn	for correction		Approve		
					Retur		J		in conceasi		Approve		



# Leave Reporting – Other Tips

- Supervisors schedule a short block of time each week on your calendar (as a reminder) to review and approve pending reports (and search that expected leave reports are created)
- Automated emails are sent to supervisors from Payroll when the approval period for a Pending report is about to expire – take action
- Employees review PTO balances via Employee Dashboard
- Supervisors Payroll can run reports for a specific employee if any concerns.
- Detailed instructions:
   <u>https://www.emich.edu/controller/payroll/training/</u>
- Other questions or need detailed one-on-one training? payroll\_questions@emich.edu



# **Questions?**







EASTERN MICHIGAN UNIVERSITY

# **Bulletin Board & Posting Policy**

Jeff Ammons Associate General Counsel

Dieter Otto Executive Director, Custodial, Motor Pool, and Grounds Services

# Five (?) Minute Free Speech Primer



# What Speech Is Protected?



<u>Most</u>Speech is Protected

- In Particular: We Cannot Discriminate between Viewpoints
- "If the First Amendment means anything, it means that the government may not prohibit expression because of its message, ideas, subject matter, or content."

~Chief Justice Thurgood Marshall

Chicago Police Dep't. v. Mosley (1972)



# What Speech IS NOT Protected?

- True Threats ("Fighting Words") meant to incite violence
- Incitement to Imminent Lawless Action (and is likely to incite or produce such action)
- Some False Statements of Fact (when the speaker knows it is false and intends to persuade others)
- Speech that violates a Copyright
- Obscenity/Child Pornography



# Is Hate Speech Criminal in Michigan?

- Ethnic Intimidation (MCL § 750.147b)
  - Maliciously, and with specific intent to intimidate or harass another person because of that person's race, color, religion, gender, or national origin, does any of the following:
    - · Causes physical contact with another person
    - Damages, destroys, or defaces any real or personal property of another person
    - Threatens, by word or act, to do one of the other two.
- THE KEYS: "ANOTHER PERSON" and "SPECIFIC INTENT" -
  - must be aimed at a specific target, not just the protected group writ large.
  - Specific Intent tied to ethnic intimidation is extremely hard to prove



## Is there an acceptable way to regulate speech?





### BULLETIN BOARDS & POSTING ADMINISTRATIVE POLICY

### Purpose

To clearly describe the terms and conditions for the use of Eastern Michigan University's ("EMU") bulletin boards.

### Scope

This administrative policy ("Policy") applies to all EMU employees, students and visitors.

### Policy

EMU owns and controls all bulletin boards on EMU property. EMU welcomes its students, employees and visitors to post materials on EMU bulletin boards in accordance with this Policy. EMU has designated its bulletin boards as being either a "public" bulletin board or a "reserved" bulletin board.

### I. <u>RULES APPLICABLE TO ALL WRITINGS AND MATERIALS POSTED ON</u> <u>ANY EMU BULLETIN BOARD</u>

Any writing or material (a "Poster") posted on an EMU bulletin board must comply with all of the following conditions, regardless of whether such Poster is posted on a "public" or "reserved" bulletin board.

- A. A Poster shall be made with material, such as a piece of paper, that may be easily removed from a bulletin board.
- B. Use of adhesive material other than staples or thumb tacks to secure a Poster onto a bulletin board, such as tape or glue, is prohibited.
- C. Except for the usual wear and tear caused by items such as staples and thumb tacks, Posters shall not permanently alter a bulletin board.
- D. Posters shall be secured only to the cork or cork-like portion of a bulletin board and shall not be secured to any area outside of or adjacent to the cork portion of a bulletin board, such as frames, doors, woodwork or walls.
- E. The maximum size of a Poster shall be 18" x 24", unless written permission from the appropriate EMU department or office is given in advance of the posting.
- F. No more than one Poster concerning the same material, event, program, activity or service may be posted on the same EMU bulletin board at the same time.
- G. A Poster advertising an event, program, or activity shall be removed within 48 hours after the event, program or activity has concluded.
- H. A Poster shall provide, in the lower right hand corner of the Poster in a size and font that may be read without assistance, the date the Poster was posted and the identity of the person or organization posting the Poster and shall stay posted for a maximum of 14 days after being posted on a bulletin board.
- I. A Poster shall not advertise alcoholic beverages or illicit drugs or their availability at

Page 1 of 4



https://www.emich.edu/physplant/info/adminprocedures.php

Posting requirements:

- Only one posting per bulletin board
- Secured only with thumb tack or staple
- Max size is 18" x 24"
- Max 14 days per posting (or 2 days after event)
- Identify the person or organization that is posting
- Etc.

No approval "stamp" necessary



# There are two types of bulletin boards at EMU



# (1) Public Bulletin Boards

 unlabeled public bulletin boards or bulletin boards with "EMU – Public" label



# (2) Reserved Bulletin Boards

- a. Reserved Departmental
- b. Reserved Student Activities
- c. Reserved Residence Hall



**Enforcement of the Bulletin Board & Posting Policy** 

# Key Takeaway:

# Enforcement needs to be regular and consistent.



Biggest enforcement area: Non-bulletin board postings.

# **Physical Plant staff**



### **Public Bulletin Boards**

• Physical Plant Staff

### **Reserved – Departmental**

Departmental and Building Administrators

### **Reserved – Student Activities**

Campus Life Staff and Building Administrators

### **Reserved – Residence Hall**

• Area Complex Directors and Program Managers



# Ask for permission? or Ask for forgiveness?



**Questions?** 

Dieter Otto x7-0306 dotto@emich.edu

or

Jeff Ammons x7-3246 jammons2@emich.edu



# **Questions?**





# Where Can I Find This Information?

emich.edu/president/communications/meetings.php

# Thank You!



# **END OF MEETING**

