

BOARD OF REGENTS

EASTERN MICHIGAN UNIVERSITY

SECTION: **10**

DATE:
October 20, 2009

RECOMMENDATION

FINANCE AND AUDIT COMMITTEE

ACTION REQUESTED

It is recommended that the Board of Regents receive and place on file the minutes from the September 22, 2009 Finance and Audit Committee meeting, the Working Agenda for the October 20, 2009 meeting and the Informational Reports and Financial Updates.

STAFF SUMMARY

September 22, 2009 Meeting

Regular Agenda items discussed at the September 22, 2009 Finance and Audit Committee were Staff Separations/Retirements and Staff Appointments for period June 5, 2009 through August 31, 2009, as well as the Informational Reports and Financial Updates as of July 31, 2009. The Committee reviewed the recommendations to the Board for:

- Audited Fiscal Year 2008-09 Financial Statements
- Collective Bargaining Agreement Between Eastern Michigan University and the Police Officers Association of Michigan
- Collective Bargaining Agreement Between Eastern Michigan University and the EMU Federation of Teachers
- University Investment Policy
- Brighton Facility Lease Agreement

October 20, 2009 Meeting Agenda

Regular agenda items include Staff Separations/Retirements and Staff Appointments for period September 1, 2009 through September 30, 2009, as well as the Informational Reports and Financial Updates as of August 31, 2009. The Committee also will review recommendations to the Board for:

- Financial Aid and Scholarships for Fiscal Year 2010 - 2011
- Fiscal Year 2010-11 Capital Outlay Budget Request
- Fiscal Year 2010-11 Appropriations Request
- EMU VET Connect Award

FISCAL IMPLICATIONS

None

ADMINISTRATIVE RECOMMENDATION

The proposed Board action has been reviewed and is recommended for Board approval.

University Executive Officer

10-20-09

Date

**Eastern Michigan University
Finance and Audit Committee
Meeting Minutes
September 22, 2009**

Present: J. Stapleton, F. Parker, J. Lumm

The meeting was called to order at 2:45 PM.

CONSENT AGENDA

Section 1: Recommendation Staff Appointments

The University recommended to the Board of Regents to approve 22 staff appointments for the reporting period of June 5, 2009 through August 31, 2009.

Section 2: Recommendation Staff Separations/Retirements

The University recommended to the Board of Regents to approve 17 separations and retirements for the reporting period of June 5, 2009 through August 31, 2009.

**Section 13 Recommendation Monthly Reports – Finance and Audit Committee,
Informational Reports and Informational Presentations**

A motion was made and seconded to accept the minutes from the previous Board of Regents meeting on June 23, 2009.

For the period June 1 through August 31, 2009, Grants & Contracts awards totaling \$4.3M were received. For the full 2008-09 fiscal year, awards totaled 13.1M, an increase of 2.6M (24%) over 2007-08. For the first two months of fiscal year 2009-10, awards of \$3.5M have been received, up \$0.5M (16%) from the same period one year ago. Proposals totaling \$27.8M have been submitted in the first two months of 2009-10 compared with \$16.7M in July and August of last year.

Information Technology – Strategic Initiatives Progress Report

Eagle Mail rollout, which began in June and is continuing includes shared calendars and mobile device synchronization. Instant messaging tools will be selected and implemented during Fall term. Computer Refresh program will continue through December. Planning for major Banner upgrade continues. A project team has been formed and task scheduling commenced. Other upgrades and actions; the banking transition was completed in July, analysis of wireless access in residence halls is underway and at present, we are reviewing VoIP for the Science Complex and Pray-Harold.

Financial updates as of July 31, 2009

For July, the first month of the 2009-01 fiscal year, there were no out-of-budget conditions to note. Operating revenues and expenses for the month were consistent with both budget and July 2008, and key University balance sheet accounts are also consistent with budget.

General Fund expenditures in July were \$10.1M or 3.8% of the annual budget of \$267.7M, consistent with July 2008. Auxiliary Fund expenditures in July were minimal at \$260K (0.7% of the full year budget). EMU's cash and investments balance on July 31 was \$159.9M, including \$59.9M of normal operating and working capital (equivalent to 68 days cash on hand) and \$100M of bond proceeds borrowed in June for the Science Complex and other capital projects. The bond proceeds are accounted for and managed separately from the University's operating and working capital cash and investments.

For the Quarter ending June 30, 2009, the University's operating and working capital investment portfolio earned 4.3%. A summary of investment performance by pool and by investment prepared by the University's investment advisor, Fund Evaluation Group, is included in this section.

Section 14 - Consolidated Financial Statements and Supplementary Information as of June 30, 2009 and 2008

It is recommended that the Board of Regents approve and place on file the University's audited fiscal year 2009 Financial Statements.

Plante & Moran reported that overall, the audit went smoothly and the year ended with strong results. Lumm noted that Plante Moran provided an unqualified opinion and did not identify any significant control deficiencies or weaknesses.

Section 15 - Collective Bargaining Agreement between Eastern Michigan University and the Police Officers Association of Michigan-Campus Police Officers

It is recommended that the Board of Regents approve the new collective bargaining agreement between Eastern Michigan University and the Police Officers Association of Michigan-Campus Police Officers Unit and authorize the President to execute the Agreement on behalf of the Board of Regents.

The Agreement was ratified on August 17, 2009 and covers 19 officers with a three-year agreement, which will end June 30, 2012. Regent Stapleton noted that this is a "well-earned increase". The officers are doing an outstanding job."

Section 16 – Collective Bargaining Agreement between Eastern Michigan University and the EMU Federation of Teachers (EMU-FT)

It is recommended that the Board of Regents approve the new collective bargaining agreement between Eastern Michigan University and the EMU Federation of Teachers (EMU-FT) and authorize the President to execute the Agreement on behalf of the Board of Regents.

The Agreement was ratified on September 11, 2009 and covers 100 lecturers with a three-year agreement, which will end August 31, 2012.

Section 17 – Revisions to University Investment Policy

It is recommended that the Board of Regents approve revisions to Chapter 11.1.2 of the University's Policies, Rules, and Regulations regarding University investments.

In February, the Board of Regents authorized the engagement of Fund Evaluation Group as advisor to review, analyze and make recommendations on the investment policy. This revision is the result of their review, working with administration. No changes to the fundamental structure of the investment policy are recommended, rather, the revisions reflect and clarifications on the type of investments allowed, investment timeframes, benchmarks for investment managers, and roles and responsibilities.

Section 18 – EMU-Brighton Facility Lease Agreement

It is recommended that the Board of Regents authorize the President to enter into a ten-year lease agreement commencing July 1, 2010 and ending June 30, 2020 between Eastern Michigan University and Contracting Resources, Inc., of Brighton, to lease approximately 7,600 sq. ft. of space to house EMU's satellite location in Brighton.

Lumm reported that market conditions have provided us the opportunity to upgrade our location, providing better visibility, while paying less than we are currently paying on our existing facility. This location serves 300 students annually and provides \$1M in tuition and fee revenue for the University. The annual lease cost would be \$170k, a reduction of 10% from what we currently pay.

Regent Parker inquired as to what are the strategic plans for growth were for the facility, and requested information on the operations of other universities in the Brighton area.

Regent Stapleton noted that we have several satellite locations around the city. He suggested that the Board members tour the facilities.

Section 19 – Review of Capital Projects

John Donegan, Chief of Operations presented current Capital Projects undertaken by the University, which include \$175M in Capital improvements over the next three years.

Meeting was adjourned at 3:26 PM.

Respectfully Submitted,

Tammy Morle

BOARD OF REGENTS

EASTERN MICHIGAN UNIVERSITY
201 WELCH HALL
(734) 487-2410

Tuesday, October 20, 2009

FINANCE AND AUDIT COMMITTEE

BOARD CONSENT AGENDA

Section 1: Recommendation: Staff Appointments Report

Section 2: Recommendation: Staff Separations/Retirements Report

BOARD REGULAR AGENDA

Section 10: Recommendation: Informational Reports and Financial Updates

- Minutes from September 22, 2009
- October 20 Finance and Audit Committee Agenda
- Executive Summary
- Grants and Contracts
- Strategic Initiatives Progress Report
- Financial Reports

Section 11: Recommendation: Financial Aid and Scholarships for Fiscal Year 2010-11

Section 12: Recommendation: Fiscal Year 2010-11 Capital Outlay Budget Request

Section 13: Recommendation: Fiscal Year 2010-11 Appropriations Request

Section 14: Recommendation: EMU VET Connect Award

INFORMATIONAL PRESENTATIONS

Major Capital Project Update/Presentation

(John Donegan)

Eastern Michigan University
Board of Regents – Finance and Audit Committee
Informational Reports and Financial Update
(Executive Summary)

Grants and Contracts (Year to Date through September 30, 2009)

- Awards totaling \$731,000 were received during the month of September.
- For the YTD period (July through September) grant and contract awards totaled \$4.2M, a decrease of \$1.0M (19%) compared with the same period in 2008-09 reflecting lower federal earmarks. Last year, awards totaling \$2.2M were received in the month of September.
- Based on the dollar value, 95% of the YTD awards were federal and 5% were from local and other non-profit sources.
- Proposals totaling \$32.1M have been submitted in the first three months of 2009-10 compared with \$18.9M the same period a year ago. The increase primarily reflects applications for federal stimulus funding.

Information Technology – Strategic Initiatives Progress Report

- Roll-out of EagleMail Phase 2 (shared calendars, mobile device synchronization) is continuing including training. As noted previously, instant messaging (IM) tools will be selected and implemented during Fall term.
- Wireless Network Access is now available in most campus buildings. A listing of completed and planned installation locations is available at <http://it.emich.edu/wireless/>
- Computer refresh program on track – ordering began early August and will continue through December. As of September 24th, 70% of the eligible systems have been ordered by departments.
- Planning for major Enterprise Resource Planning (ERP) system upgrades (Banner and Luminus) continue on schedule.

Financial Update (as of August 31, 2009)

- EMU's cash and investments balance on August 31 was \$151.8M, including \$51.7M of normal operating and working capital (equivalent to 61 days cash on hand) and \$100.1M of bond proceeds borrowed in June for the Science Complex and other capital projects. These bond proceeds are accounted for and managed separately from the University's operating and working capital cash and investments.
- For the months of July and August, the University's operating and working capital investment portfolio earned 2.4%. A summary of investment performance by pool and by investment prepared by the University's investment advisor (Fund Evaluation Group) is included in the attached materials (a more detailed report is prepared quarterly and the Third Quarter report will be available mid-October).

- Working with Fund Evaluation Group, the University is in the process of realigning its operating and working capital investment portfolio to be consistent with the Investment Policy adopted by the Board September 22nd. Initial investment amounts will be - Short Term Pool (\$45M), Intermediate Term Pool (\$15M) and Long Term Pool (\$40M).
- Through August, YTD General Fund expenditures were \$25.8M or 9.6% of the annual budget of \$267.7M, consistent with budget and 2008. Auxiliary Fund expenditures for the first two months were \$2.6M or 6.7% of the full year budget, also consistent with budget and the same period a year ago.
- General Fund – FY 2009-10 Outlook
 - Through the Summer and Fall terms, student credit hours are expected to be about 12,000 hours over budget (266,000 vs. 254,000). For the year, assuming the relationship of Fall to Winter credit hours is at historical levels, we are projecting 530,000 credit hours, 20,000 hours over budget and 16,900 over 2008-09.
 - At 530,000 hours and budget mix, tuition and fee revenue would be \$7.2M higher than budget. Higher financial aid expense of \$3.4M is a partial offset to the additional revenue.
 - EMU's 2009-10 budget reflected a \$2.4M (3%) reduction in base state appropriation (from \$78.6M in 2008-09 to \$76.2M in 2009-10) and did not assume any federal stimulus funding. The Higher Ed conference report (HB 4441), if incorporated in the state's approved budget, would result in a \$78.2M appropriation to EMU (\$76.2M base appropriation plus \$2.0M federal stimulus funding), a \$340,000 (0.4%) year-to-year reduction, but \$2.0M higher than budget.

We remain concerned, however, about 2010-11. The stimulus funding is one-time, and given the state's economic outlook, additional appropriation reductions are likely.
 - All other revenue and expenditure items are forecasted to be at budget levels.

Division of Information Technology

STRATEGIC INITIATIVES PROGRESS REPORT

September 2009
(For October Board of Regents Meeting)

EagleMail Project

- The training for the second set of collaboration and productivity tools continues; including shared calendars and synchronization of mobile devices.
- Supported instant messaging (IM) tools will be selected and made available during the fall term.

Computer Refresh

- Computer Refresh program is on track—ordering began early August and will continue through December. As of September 24, 2009, 70% of the eligible systems have been ordered by departments.

Enterprise Resource Planning (ERP) System

- The project plan for the upgrade of Luminis enterprise portal to version 4.0 has been completed. Upgrade work will begin in early October.
- The planning for the major Banner upgrade continues and is on schedule.

Technology Infrastructure

Wireless:

- Residence Halls: Analysis of providing wireless access in the residence halls has been completed.
- Completed, planned and future installation locations are available at: <http://it.emich.edu/wireless/>

VoIP

- Implementation of VoIP in Mark Jefferson and Pray-Harrold is under review.



EASTERN MICHIGAN UNIVERSITY

Summary of Grants and Contracts Received: September 1, 2009 - September 30, 2009

Report to the Board of Regents: October 20, 2009

Project Title	Funding Agency	Project Director	EMU Unit	3rd Party In-kind	EMU In-kind	Cash	Sponsor	Total
Community-Based Education for EcoJustice and Sustainability in SE Michigan (GLSI supplement)	Sisters, Servants of the Immaculate Heart of Mary	Rebecca Martusewicz	Teacher Education				\$1,500	\$1,500
Negative Affect, Emotional Dysregulation, Impulsivity, and Object Relations: Evaluating the Differential Contributions of Predictors of Borderline Personality Disorder	International Psychoanalytic Association	Steven Huprich	Psychology				\$4,000	\$4,000
Editor for Journal of Child Nutrition and Management-Continuation 2009-2011	School Nutrition Association	Alice Rainville	School of Health Sciences	\$2,780			\$35,413	\$38,193
Training Content Area Teachers to Teach English Year 3: 2009-2010	U.S. Department of Education	Alexander Popko	World Languages				\$279,855	\$279,855
Comprehensive Wrap-Around Social Services for High-Risk Teen Parents and Their Families, Part 2	U.S. Department of Justice	Karen Carney	Special Education				\$300,000	\$300,000
NSF: "Collaborative Research" ELIIP: Endangered Language Information and Infrastructure Project	National Science Foundation	Anthony Aristar	ILIT				\$39,566	\$39,566
Promoting Breast Health and Cancer Screening for Asian American Women	Susan G. Komen Breast Cancer Foundation-Lansing	Tsu-Yin Wu	School of Nursing				\$71,165	\$71,165
NUMBER OF AWARDS:	7		TOTAL:	\$0	\$2,780	\$0	\$731,499	\$734,279

GRANTS AND CONTRACTS
FY 2010 PROGRESS REPORT
 October 20, 2009

TABLE I: PROPOSALS

	FY2010 Activity through 9/30		FY2009 Activity through 9/30		FY2008 Activity through 9/30		FY2010 vs. FY2009 Actual to Date Var.	
	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date
Proposals by Activity:								
Research & Development Service	20	\$29,807,525	31	\$15,821,676	31	\$5,745,301	(11)	\$13,985,849
Corporate/Community Training	8	\$847,305	21	\$1,949,114	17	\$1,332,785	(13)	(\$1,101,809)
Instructional Support & Other	7	\$836,475	8	\$761,454	20	\$528,137	(1)	\$75,021
Total Proposals	4	\$656,148	7	\$385,131	4	\$264,850	(3)	\$271,017
	39	\$32,147,453	67	\$18,917,375	72	\$7,871,073	(28)	\$13,230,078
Proposals by Funding Source:								
Federal	23	\$30,874,659	27	\$16,598,234	29	\$6,356,831	(4)	\$14,276,425
State	6	\$556,620	15	\$855,778	7	\$459,401	(9)	(\$299,158)
Foundations	2	\$16,593	3	\$949,790	3	\$138,975	(1)	(\$933,197)
Business & Industry	4	\$43,433	6	\$119,511	20	\$652,248	(2)	(\$76,078)
Local Govt. & Other Non-Profits	4	\$656,148	16	\$394,062	13	\$263,618	(12)	\$262,086
Total Proposals	39	\$32,147,453	67	\$18,917,375	72	\$7,871,073	(28)	\$13,230,078

TABLE II: AWARDS

	FY2010 Activity through 9/30		FY2009 Activity through 9/30		FY2008 Activity through 9/30		FY2010 vs. FY2009 Actual to Date Var.	
	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date	No. to Date	Dollar Value to Date
Awards by Activity:								
Research & Development Service	9	\$1,481,652	12	\$2,671,646	21	\$2,148,171	(3)	(\$1,189,994)
Corporate/Community Training	10	\$2,329,841	17	\$1,177,785	21	\$1,090,627	(7)	\$1,152,056
Instructional Support & Other	1	\$279,855	1	\$265,538	24	\$652,498	0	\$14,317
Total Awards	3	\$66,157	7	\$1,043,177	6	\$140,228	(4)	(\$977,020)
	23	\$4,157,505	37	\$5,158,146	72	\$4,031,524	(14)	(\$1,000,641)
Awards by Funding Source:								
Federal	14	\$3,918,466	16	\$4,795,499	26	\$2,946,321	(2)	(\$877,035)
State	2	\$8,916	3	\$11,031	1	\$6,488	(1)	(\$2,115)
Foundations*	0	\$0	3	\$104,850	4	\$131,800	(3)	(\$104,850)
Business & Industry	1	\$5,520	5	\$64,442	25	\$683,418	(4)	(\$58,922)
Local Govt. & Other Non-Profits*	6	\$224,603	10	\$182,324	16	\$263,497	(4)	\$42,279
Total Awards	23	\$4,157,505	37	\$5,158,146	72	\$4,031,524	(14)	(\$1,000,641)

*Grants reported jointly with the EMU Foundation:

None

Eastern Michigan University
CASH AND INVESTMENTS
August 31, 2009

	Account Balance	
	Dollars	Pct. Total
Operating Cash and Investments		
Cash		
Chase Commerical Checking Account	\$4,010,622.36	
Comerica Checking Account	25,011.68	
Eagle Crest Citizen's Account	77,968.63	
Total Cash	4,113,602.67	
Short-term Investments		
Dreyfus Institutional Preferred Money Market Fund	1,967,615.85	4.0%
Vanguard Prime Money Market Fund	20,113,604.89	41.3%
Total Short-term Investments	\$22,081,220.74	45.3%
Intermediate Investments		
Vanguard Short-Term Investment-Grade Fund	67,827.19	0.3%
PIMCO Low Duration Institutional	\$10,600,107.22	21.8%
WESTERN Asset Intermediate	15,946,054.19	32.7%
Total Intermediate investments	\$26,613,988.60	54.7%
Total Short-term and Intermediate investments	\$48,695,209.34	
Total Operating Cash And Investments	\$52,808,812.01	
Less: Outstanding Check and Reconciliation Items	\$(1,064,913.00)	
Total Net Operating Cash and Investments	\$51,743,899.01	
Bond Proceeds Investments		
Fixed Income		
Accrued Interest	\$333,084.36	
Comerica 2009 Bond Proceeds Account	\$6,004,774.98	
Corporate Bonds	\$5,633,254.34	
CD's	\$8,530,427.50	
Other Fixed Income Securities	\$10,120,867.38	
US Treasury/Agency Securities	\$64,450,296.93	
CD Placements	\$4,987,000.00	
Total Bond Proceeds Investments	\$100,059,705.49	
Total Net Operating Cash, Investments and Bond Proceeds	\$151,803,604.50	

Eastern Michigan University
Summary of Investment Performance
Report for Periods Ending August 31, 2009

	<u>Month</u>	<u>3 Mos</u>	<u>FYTD</u>	<u>Since Inception</u>	<u>(Date)</u>	<u>Market Value</u>
Total Composite	0.9%	3.2%	2.4%	6.7%	(3/09)	\$48,695,209
Target Weighted Index ¹	0.5	1.2	1.1	1.6		
Short Term Investment Pool	0.0	0.1	0.1	0.2	(3/09)	22,149,048
U.S. 91-Day Treasury Bills	0.0	0.0	0.0	0.1		
Dreyfus Institutional Preferred	0.0	0.0	0.0	0.1	(3/09)	1,967,616
U.S. 91-Day Treasury Bills	0.0	0.0	0.0	0.1		
Vanguard Prime Money Market	0.0	0.1	0.1	0.2	(3/09)	20,113,605
U.S. 91-Day Treasury Bills	0.0	0.0	0.0	0.1		
Vanguard Short Term Investment Grade	1.4	4.2	3.1	9.4	(3/09)	67,827
Barclays Capital US 1-5Yr Credit Index	0.9	3.2	2.3	7.2		
Intermediate Term Investment Pool	1.6	5.8	4.2	12.5	(3/09)	26,546,161
Balanced Index ²	0.8	2.0	1.8	2.8		
PIMCO Low Duration Fund	1.6	4.4	3.5	10.9	(3/09)	10,600,107
ML 1-3 Yr US Treasury Index	0.4	0.4	0.5	0.4		
Western Asset Int. Duration Fund	1.6	6.8	4.8	13.7	(3/09)	15,946,054
Barclays Capital Intern GV/CR Bond Index	1.0	2.9	2.4	4.1		

Footnotes:

* Performance returns are net of investment management fees.

* Calculated returns may differ from the manager's due to differences in security pricing and/or cash flows.

* Manager and index data represent the most current available at the time of report publication.

* Market values and rates of return for monthly update reports may be based on estimates.

* For managers and indices that report returns on a lag, 0.0% is utilized for the most recent time period until the actual return data are reported.

* The fiscal year ends in June.

¹ Target Weighted Index is currently comprised of: 40.0% Barclays Capital Intern GV/CR Bond Index, 40.0% U.S. 91-Day Treasury Bills, and 20.0% ML 1-3 Yr US Treasury Index. Please see Appendix for benchmark history.

² Balanced Index is currently comprised of: 67.0% Barclays Capital Intern GV/CR Bond Index and 33.0% ML 1-3 Yr US Treasury Index. Please see Appendix for benchmark history.



Eastern Michigan University
Schedule of Asset and Style Allocation
Report for Periods Ending August 31, 2009

Asset Class	Current Weight
Fixed Income	54.7%
Cash	45.3%
Total	100.0%

Asset Class - Style	Manager	Portfolio Invested	Portfolio Cash	Market Value	Current Weight
Fixed Income - Intermediate	PIMCO Low Duration Fund	100.0%	0.0%	\$10,600,107	21.8%
Fixed Income - Intermediate	Western Asset Int. Duration Fund	100.0%	0.0%	\$15,946,054	32.7%
Fixed Income - Short Term	Vanguard Short Term Investment Grade	100.0%	0.0%	\$67,827	0.1%
Cash - Cash	Dreyfus Institutional Preferred	0.0%	100.0%	\$1,967,616	4.0%
Cash - Cash	Vanguard Prime Money Market	0.0%	100.0%	\$20,113,605	41.3%
Sub-Total				\$48,695,209	100.0%
Cash - Cash	Comerica - Checking Account			\$25,012	
Cash - Cash	JPMorgan Chase - Checking Account			\$4,010,622	
Cash - Other	Eagle Crest			\$77,969	
Total				\$52,808,812	



EASTERN MICHIGAN UNIVERSITY BUDGET STATUS REPORT FY 2010


As of August 31, 2009

	Budget			Actual			Variance			Percentage Of Budget To Date		
	FY2009 General Fund Budget	FY2009 Auxiliary Budget	FY2009 Total Budget	FY2009 General Fund 08/31/09	FY2009 Auxiliary 08/31/09	FY2009 Total 08/31/09	FY2009 General Fund 08/31/09	FY2009 Auxiliary 08/31/09	FY2009 Total 08/31/09	FY2009 General Fund 08/31/09	FY2009 Auxiliary 08/31/09	FY2009 Total 08/31/09
Operating Revenues												
Student Tuition and Fees	\$ 184,840,000		\$ 184,840,000	89,882,801	\$	89,882,801	\$ (94,947,199)		(94,947,199)	48.63%		48.63%
Departmental Activities	1,789,182		1,789,182	1,146,952		1,146,952	(622,240)		(622,240)	64.83%		64.83%
Auxiliary		37,810,503	37,810,503	1,373,161	1,373,161	2,746,322	(36,437,342)	(36,437,342)	(36,437,342)	3.63%	3.63%	3.63%
Grants and contracts												
Indirect Cost Recovery	537,198		537,198	146,512		146,512	(390,686)		(390,686)	27.28%		27.28%
Other	1,855,675		1,855,675	512,540		512,540	(1,343,135)		(1,343,135)	27.61%		27.61%
Total Approved Funding	189,003,065	37,810,503	226,813,569	91,898,905	1,373,161	93,272,066	(97,304,151)	(36,437,342)	(133,741,503)	48.57%	3.63%	41.05%
Operating Expenditures												
Instruction	101,088,729		101,088,729	7,104,748		7,104,748	(93,984,981)		(93,984,981)	7.03%		7.03%
Research	1,365,735		1,365,735	1,053,380		1,053,380	(312,355)		(312,355)	77.13%		77.13%
Public service	3,641,961		3,641,961	488,389		488,389	(3,153,572)		(3,153,572)	12.86%		12.86%
Academic support	27,264,128		27,264,128	2,872,159		2,872,159	(24,391,969)		(24,391,969)	10.53%		10.53%
Student services	24,937,320		24,937,320	3,604,862		3,604,862	(21,332,458)		(21,332,458)	14.46%		14.46%
Institutional support	42,337,802		42,337,802	6,286,784		6,286,784	(36,051,018)		(36,051,018)	14.85%		14.85%
Scholarships and fellowships	25,443,147		25,443,147	11,781		11,781	(25,431,366)		(25,431,366)	0.05%		0.05%
Operations and maintenance	24,482,074		24,482,074	2,262,658		2,262,658	(22,219,416)		(22,219,416)	9.24%		9.24%
Auxiliary		25,988,787	25,988,787	1,727,547	1,727,547	3,455,094	(23,261,250)	(23,261,250)	(23,261,250)	5.76%	5.76%	5.76%
Other(Capital Additions, net)	2,352,100		2,352,100	23,864,781	1,727,547	25,592,328	(23,261,250)		(23,261,250)	9.36%		9.36%
Total Operating Expense	252,913,956	31,419,237	284,333,283	58,034,144	3,455,094	61,489,238	(131,945,074)	(6,745,602)	(128,690,676)	-105.45%	-5.54%	-117.66%
Operating Income/Loss	(63,910,350)	6,397,216	(57,513,134)									
Nonoperating Revenues (Expenses)												
Appropriations	76,200,000		76,200,000	1,214,701	287,955	1,502,656	(1,285,298)	(1,438,060)	(1,438,060)	48.59%	66.80%	51.35%
Gifts												
Investment Income	2,500,000	446,025	2,946,025									
Fund Balance												
Net nonoperating revenues	78,700,000	446,025	79,146,025	1,214,701	287,955	1,502,656	(77,485,293)	(1,438,060)	(77,485,293)	1.54%	66.80%	1.91%
Transfers In (Out)												
Debt Retirement	(11,633,288)	(3,380,242)	(15,013,530)	(1,946,642)	(587,722)	(2,534,364)						
Provision 2005 I&I PH	(4,400,000)		(4,400,000)									
Asset Preservation	(886,712)		(886,712)	(139,656)	(330,449)	(470,105)						
Other Funds and General Fee Obligations	2,111,530	(3,394,592)	(1,283,062)	(2,086,298)	(898,171)	(2,984,469)						
Total Transfers	(14,788,470)	(6,774,834)	(21,563,304)	(2,086,298)	(898,171)	(2,984,469)						
Total net nonoperating rev (exp)	63,911,530	(6,328,809)	57,582,721	(871,597)	(600,206)	(1,471,803)						
Increase (Decrease) in Net Assets	\$ 600	\$ 62,407	\$ 63,007	\$ 67,162,547	\$ (954,592)	\$ 66,207,955						
Summarized												
Total Revenues	287,703,066	38,256,528	325,959,594	92,913,606	1,871,126	94,784,732	(174,789,460)	(36,585,402)	(211,374,862)	34.71%	4.37%	30.91%
Total Expenditures	267,702,466	38,194,121	305,896,587	25,751,059	2,825,718	28,576,777	(241,951,407)	(35,588,403)	(277,539,810)	9.62%	6.87%	9.28%
Increase (Decrease) in Net Assets	\$ 600	\$ 62,407	\$ 63,007	\$ 67,162,547	\$ (954,592)	\$ 66,207,955						



EASTERN MICHIGAN UNIVERSITY
FY 2010 UNIVERSITY BUDGET STATUS REPORT
EXPENDITURES BY CATEGORY
As of August 31, 2009

	Budget			Actual			Variance			Percentage Of Budget To Date		
	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009	FY2009
	General Fund	Auxiliary	Total	General Fund	Auxiliary	Total	General Fund	Auxiliary	Total	General Fund	Auxiliary	Total
	a	b	c	d	e	f	g	h	i	j	k	l
			(a+b)			(d+e)		(g-h)			(j-k)	
			\$			\$		\$				\$
Expenditures By Category:												
Faculty Salaries	71,815,285	6,428,803	78,244,088	4,038,919	742,014	4,780,933	(67,775,476)	(5,887,789)	(73,663,265)	5.63%	(a/b)	5.63%
Staff Salaries	52,861,558	2,711,790	55,573,348	7,368,457	214,537	7,583,000	(45,283,101)	(2,235,722)	(47,518,823)	13.95%	(c/a)	13.95%
Other Personal Services	2,506,742	3,192,750	5,699,492	382,254	214,537	596,791	(2,124,438)	(2,978,213)	(5,102,651)	15.25%	(d/a)	15.25%
Student Help	7,035,594	2,935,307	9,970,901	574,878	311,943	886,821	(6,456,073)	(2,643,364)	(9,100,437)	8.17%	(e/a)	8.17%
Bonoffs	46,335,405	12,849,650	59,185,055	4,075,091	1,304,562	5,379,653	(42,481,314)	(11,545,088)	(54,026,402)	8.76%	(f/a)	8.76%
Sub-Total Compensation	180,555,584	29,344,471	209,900,055	16,440,459	1,304,562	17,745,021	(164,115,085)	(11,545,088)	(175,660,173)	9.11%	(g/a)	9.11%
Cost of Goods Sold	38,258,335	4,867,000	43,125,335	5,964,770	187,262	6,152,032	(32,263,555)	(8,948,049)	(41,211,604)	15.59%	(h/a)	15.59%
SS&M/Travel/Equipment	7,989,077	9,202,147	17,191,224	(252,289)	354,098	101,809	(7,634,366)	(3,083,374)	(10,717,740)	-3.41%	(i/a)	-3.41%
Utilities	25,211,000	1,430,480	26,641,480	1,500,000	(119,374)	1,380,626	(25,199,219)	(1,430,490)	(26,629,709)	0.03%	(j/a)	0.03%
Financial Aid	1,500,000		1,500,000	2,086,288	888,171	2,974,459	(13,702,172)	(5,878,683)	(19,580,855)	100.00%	(k/a)	100.00%
Distribution to EMU Foundation	14,788,470	6,774,834	21,563,304	9,570,560	1,321,157	10,891,717	(7,786,322)	(24,028,314)	(34,815,031)	14.11%	(l/a)	14.11%
Transfers	37,146,382	28,344,471	65,490,853	25,751,059	2,625,719	28,376,778	(32,735,073)	(35,568,402)	(68,303,475)	-10.69%	(m/a)	-10.69%
Sub-Total Operating Expense	267,702,466	38,194,121	305,896,587	25,751,059	2,625,719	28,376,778	(241,951,407)	(35,568,402)	(277,519,809)	9.62%	(n/a)	9.62%
Total Expenditures												



Review of Capital Projects

October 20, 2009

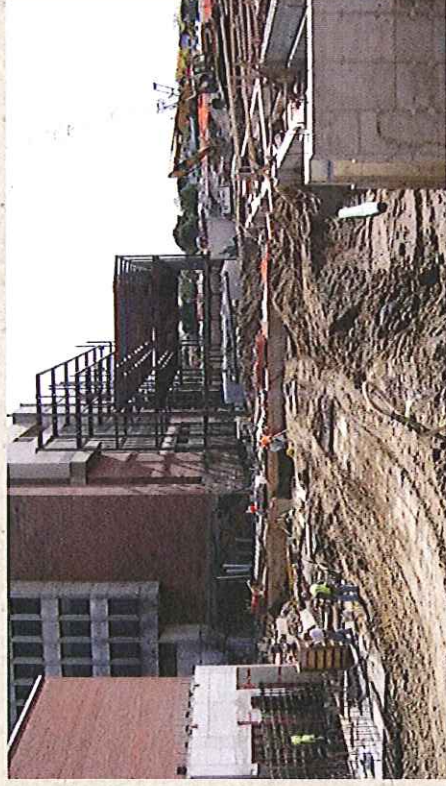
Science Complex (Addition)



Addition Enclosure

- Steel Erection – Complete Mid Nov. 2009
- Fire Proofing – Complete Mid Dec. 2009
- **Weather Protection / Temp. Enclosure – Ready for Dec. 2009**
- Elevated Slabs - Complete Late Nov. 2009
- Exterior Block Back Up and Studs – Complete Late Dec. 2009
- Exterior Curtain Wall – Complete March 2010
- Enclosure – Complete April 2010

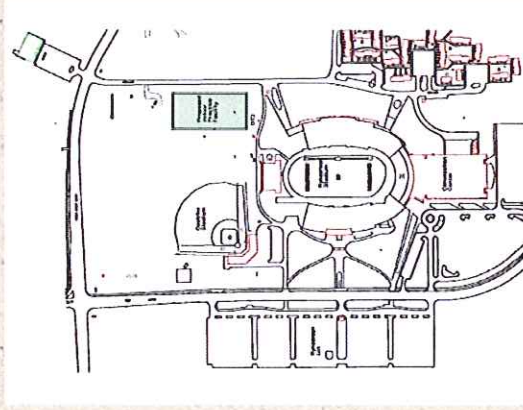
Science Complex (Addition)



Addition Interior (Work Sequence Starting at Basement)

- Wall Layout – Complete Jan. 2010
- Overhead Mechanical, Electrical, Plumbing – Complete April 2010
- Metal Stud and Door Frames – Complete Late April 2010
- In Wall MEP Rough – Complete May 2010
- Drywall & Ceilings – Complete June 2010
- Interior Finishes – Complete Early August 2010
- MEP Finishes/Trim – Complete Early August 2010
- Install Doors/Hardware – Complete Early August 2010
- Start Up, Commissioning, Testing & Air Balancing – June 2010 through August 2010
- Final Cleaning – Mid - August 2010
- EMU Move – In (Addition) – Starting August 26, 2010 through September 8, 2010

Indoor Athletic Practice Facility



- **Financial Status**

- \$3,920,713 Total Budget

- **Schedule Status**

- JCOS Approval September 10, 2009
- Anticipated Substantial Completion February 11, 2010

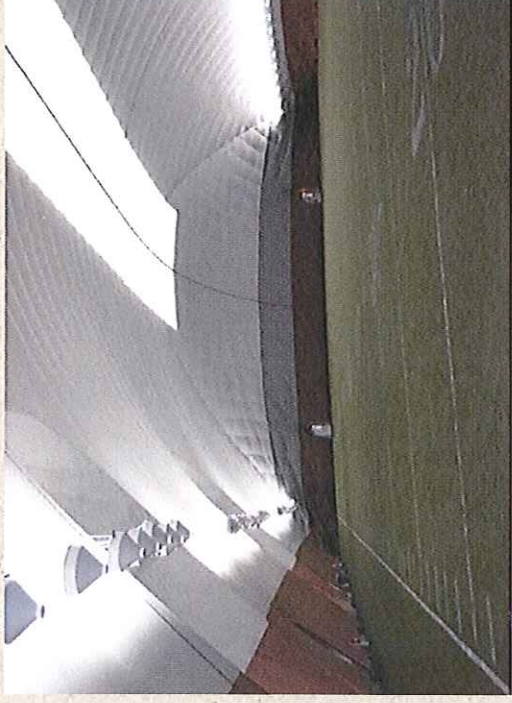
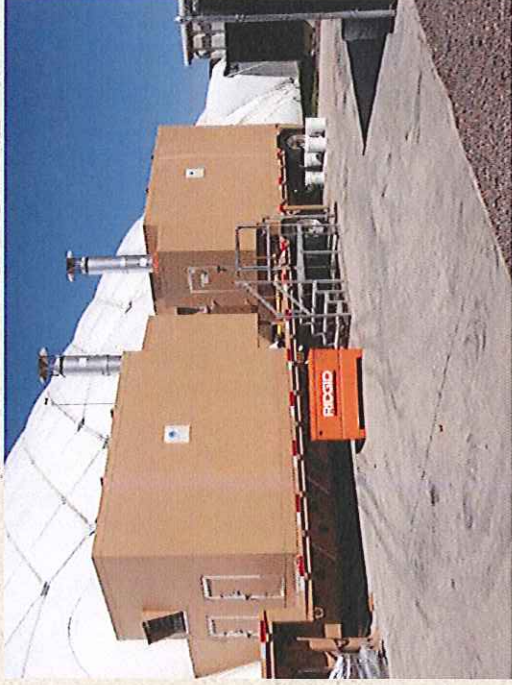
- **Work in Progress**

- Bidding Primary Electrical
- Turf and Dome Submittals
- Civil/Site Construction Documents

- **Look Ahead**

- Construction commencing

Indoor Athletic Practice Facility



Site Work

- Ground Breaking – Oct. 20, 2009
- Strip Topsoil and Stockpile – Complete Early Nov. 2009
- Excavation for Grade Beams – Complete Mid Nov. 2009
- Foundations – Complete Late Nov. 2009
- Primary Electrical – Complete Mid Jan. 2010

Air Structure / Welcome Center

- HVAC Equipment Installation – Complete Late Dec. 2009
- Air Structure Installation – Complete Early Jan. 2010
- Electrical Equipment Installation – Complete Early Jan. 2010
- Inflate Air Structure – Complete Early Jan. 2010
- Artificial Turf Installation – Complete Mid Feb. 2010
- Welcome Center – Complete Late Dec. 2009

Pittman Hall

FF&E Improvements



Existing

- **Financial Status**

- \$1,630,000 Total Budget

- **Schedule Status**

- Bids Issued - September 15, 2009
- Bids Received - September 29, 2009
- Bid Review / Award - October 9, 2009



Proposed

- **Work in Progress**

- Demolition (as of Oct. 20, 2009)

- **Look Ahead**

- Painting, Carpet, Electrical, Millwork – Complete Late Dec. 2009
- Lounge and Study Room Furniture – Complete Early Jan. 2010
- Student Room Furniture – Complete Early Jan. 2010

Fletcher Building



Financial Status

- Budget for Autism Collaborative, Children's Institute and General Infrastructure in Development

Schedule Status

- Autism Collaborative moved in and operational September 28, 2009
- Planned Renovations Complete February 2010
- Move-in and Opening During Mid-winter Break - End Feb. 2010



Work in Progress

- Programming & Design for Autism Collaborative Ongoing
- Programming & Design for Children's Institute Ongoing

Look Ahead

- Renovations for Autism Collaborative & Children's Institute
 - Design in October/Nov. 2009
 - Construction Start in Dec. 2009
- General infrastructure

“Swing” Space

(Temporary Use Spaces During Construction)

o **Swing Space Issue**

- MJSC and Pray-Harold under construction at the same time. Both are planned for construction through 2012 which impacts:
 - Over 400,000 square feet of space including, over 100 Labs, over 100 Classrooms, 7 Auditoriums, Offices for over 300 Faculty and Staff
 - Estimated 15,000 students per day

o **Proposed Solution:**

- MJSC primarily is self-contained utilizing the Addition. Some spaces will still be required outside of MJSC.
- Completely close floors 2-7 at Pray-Harold. Dept of IT will stay in operation during construction.

o **Proposed Implementation:**

- Office Space to be housed in King Hall, Bowen office area, and Hoyt Residence Hall
- Classroom Spaces to be consolidated within Academic Affairs. Additional offset space shall be housed in McKenny, Halle, Student Center, and as needed locations
- Planning still underway to finalize locations, time savings, and costs.

o **Potential Benefits:**

- Significantly reduced Pray-Harold schedule. Anticipated approximately 12 to 16 months saved. Potential completion by either Fall 2011 or Winter 2012 semesters.
- Significant Cost Savings (still to be recognized)
- Reduce duration of campus disruptions

EMU Capital Projects 2008 to 2012

Capital Projects (Major and Other Committed Projects) 2008 to 2012

